

Innovations in Housing Production



Moderator:
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Holst Architecture



Celestina Teva
Dept. of Land Conservation
& Development

Housing Innovations as We Age

Housing Land Advocates
Conference - March 8, 2024

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Portland State University
College of Urban and Public Affairs
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Image: [A Guided Study of Gerontology](#)



College of Urban
and Public Affairs

PORTLAND STATE UNIVERSITY

Introduction

We are aging, individually and collectively.

Older adults and people with disabilities can be assets to our community.

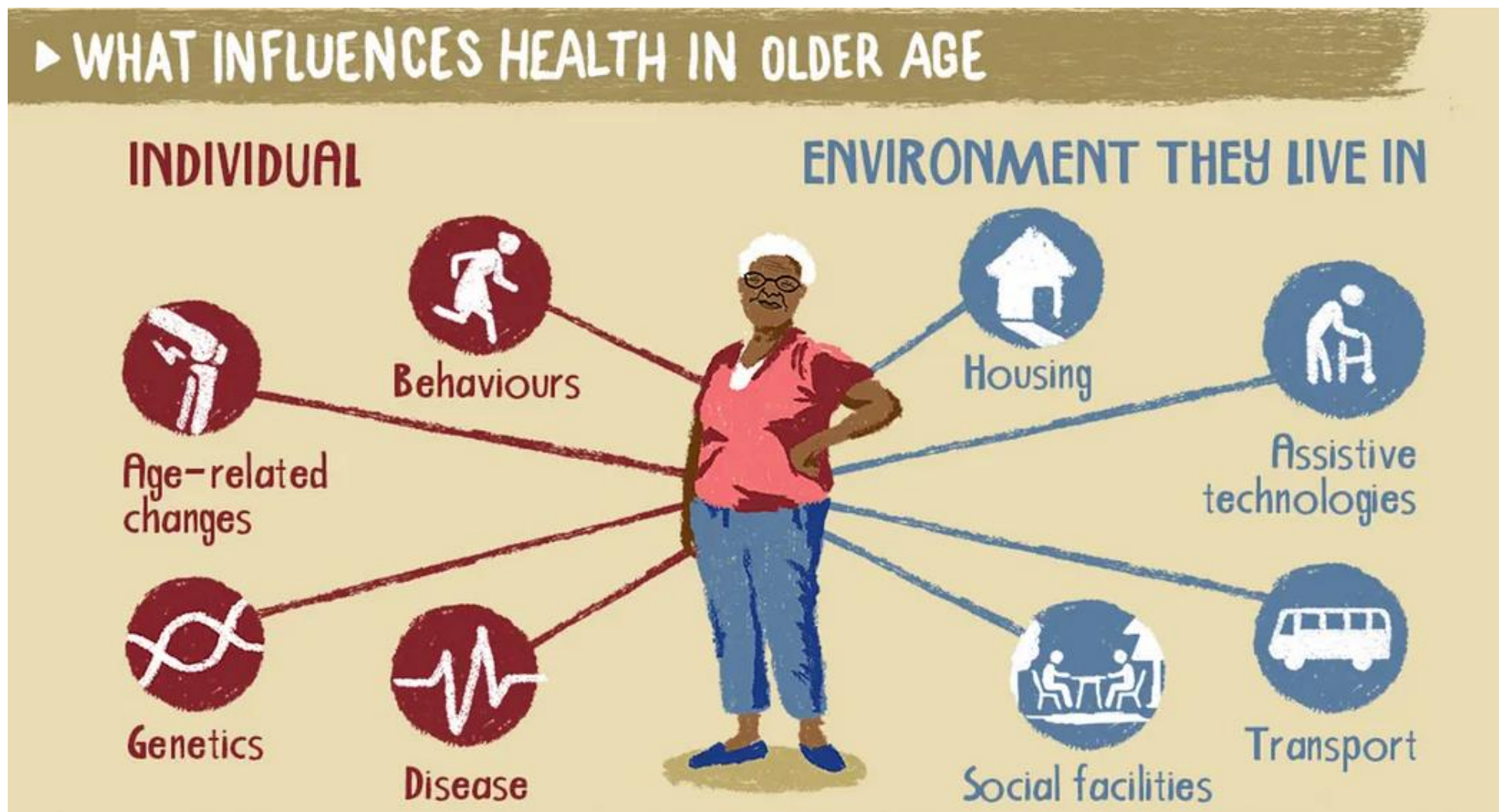
Adequate housing is a human right for everyone, yet current approaches yield housing that is not accessible, affordable, equitable, or sustainable.

Creating accessible, affordable housing in “complete communities” supports inclusion, access, aging in place, social connections, and livability.

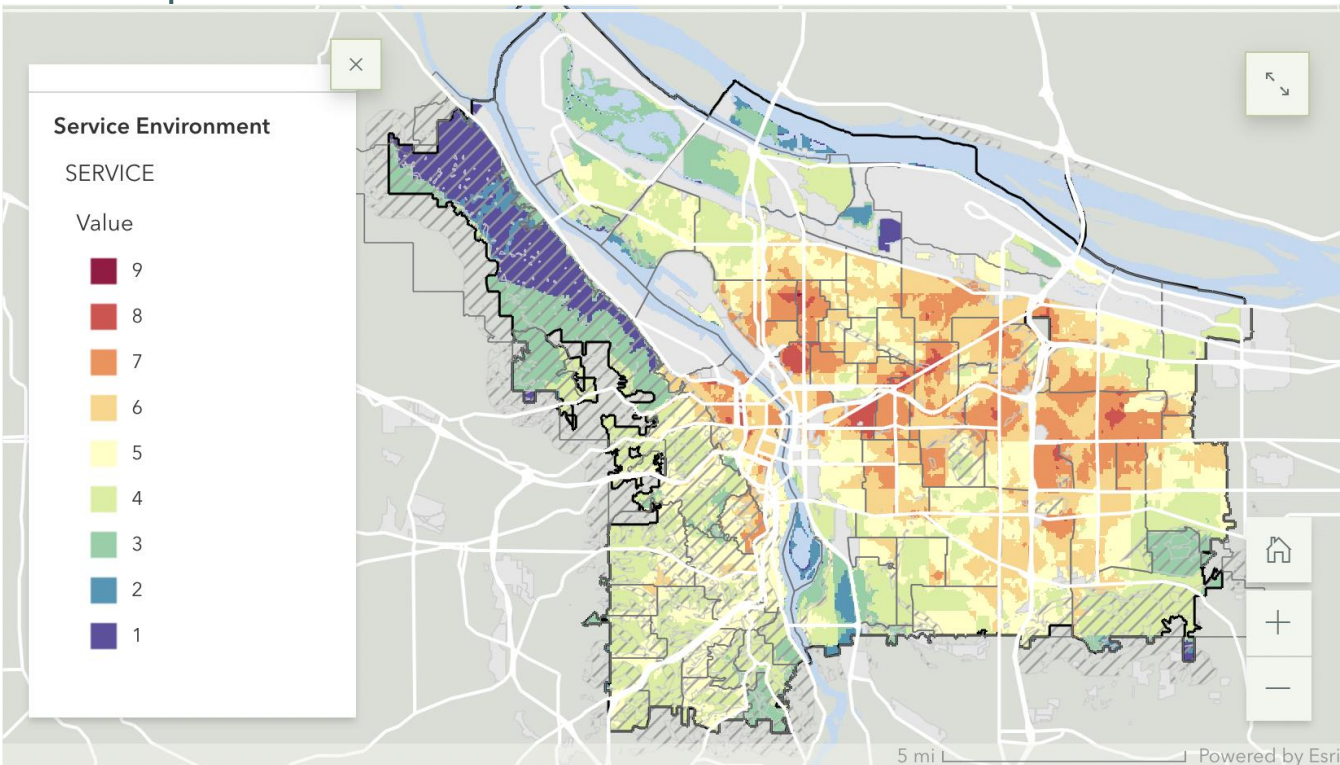
Agenda

- Upstream Approaches
- Housing Needs and Strategies
- Age- and Disability-Inclusive Neighborhoods

Upstream Approaches to Health in Older Age



Key Determinants of Health and Well-Being in Housing for Older Adults & People with Disabilities



Affordability

Culturally adequate/appropriate

Habitability

Accessible physical environments (e.g., entrances, bathrooms, kitchens, floorplans)

Adaptability as households change over time

Social connectedness and supports

Proximity to services, facilities, work, and educational and recreational activities

Mobility options that enable independence/interdependence

We Are Aging, Everywhere

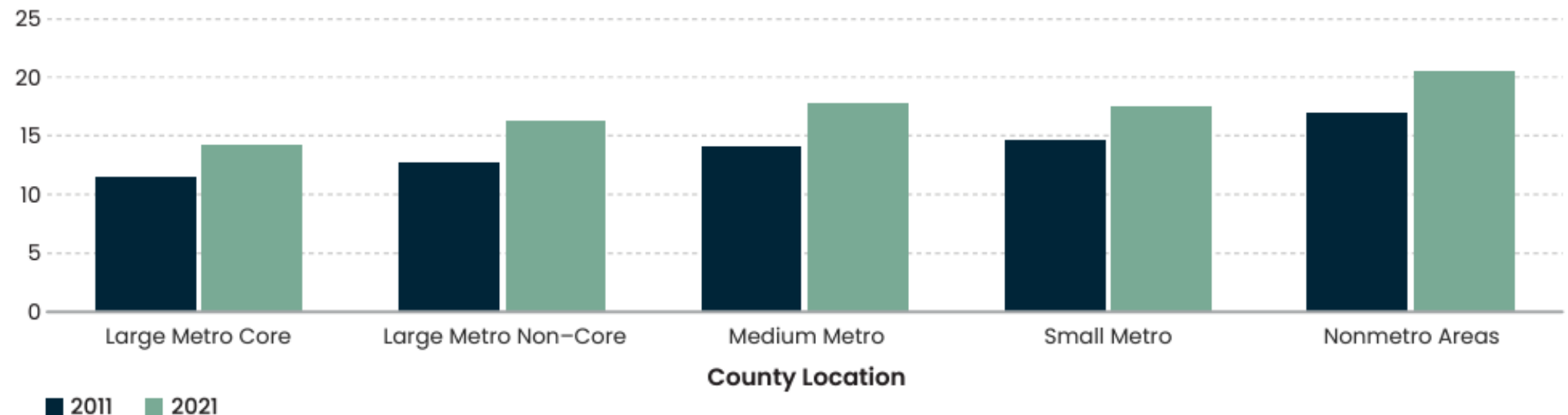
Figure 1.

Historical and Projected Life Expectancy for the Total U.S. Population at Birth: 1960–2060

Life expectancy at age 0 (in years)

Older Adults Constitute a Growing Share of the Population Across All Geographies

Average Share of County Population Age 65 and Over (Percent)



Notes: According to the National Center for Health Statistics Urban–Rural Classification Scheme for Counties, large metro areas have at least 1 million residents. Core counties contain either the largest city in the metro area or any city with at least 250,000 residents. Nonmetro areas include micropolitan areas that have one or more urban clusters of 10,000 to 49,999 people, as well as other nonmetropolitan counties.

Source: JCHS tabulations of US Census Bureau, American Community Surveys 1-Year Estimates.

Sources: U.S. Census Bureau, 2017 National Population Projections, 2015–2060, and National Center for Health Statistics Life Tables, 1960–2014, <www.cdc.gov/nchs/data/nvsr/nvsr68/nvsr68_07-508.pdf>.

Disability by Race & Age: Portland & Oregon

	White non-Hispanic	Hispanic / Latinx	Asian	2+ Races	Black	American Indian and Alaska Native	Hawaiian / Pacific Islander
Total population - Portland	448,928	63,465	56,230	41,215	37,661	5,113	4,227
Total population - Oregon	3,099,759	546,758	187,389	254,033	76,391	44,598	16,279
% with disability 0-17 years, Portland	4.44%	3.63%	3.09%	3.65%	6.82%	6.60%	-
% with disability 0-17 years, Oregon	4.71%	4.87%	2.43%	5.59%	6.57%	7.91%	2.56%
% with disability 18-64 years, Portland	9.34%	9.99%	5.63%	13.58%	16.01%	17.90%	7.04%
% with disability 18-64 years, Oregon	12.21%	8.68%	5.70%	15.09%	14.89%	18.25%	6.76%
% with disability 65+ years, Portland	32.91%	32.76%	32.66%	40.56%	48.43%	73.98%	14.34%
% with disability 65+ years, Oregon	34.83%	36.58%	29.99%	43.73%	42.95%	51.67%	38.66%

Reference: 2020 American Community Survey (5-year), tables B18101 a-i.

Notes: (1) Not all a-i tables are displayed ("White alone" and "Some Other Race alone, non-Hispanic" were left off the table above); (2) "White non-Hispanic" was used rather than "White alone" in order to display and compare "White non-Hispanic" and "Hispanic or Latino" so that the "Hispanic/Latino" population was distinct from the "White" population; and (3) Tables B18101a through B18101i do not sum to the total population of Portland or Oregon as there is some sharing of populations between those tables.

Houselessness, Older Adults, & People with Disabilities

HOMELESS | May 10, 2023 at 3:20 pm

Unhoused and Unaided

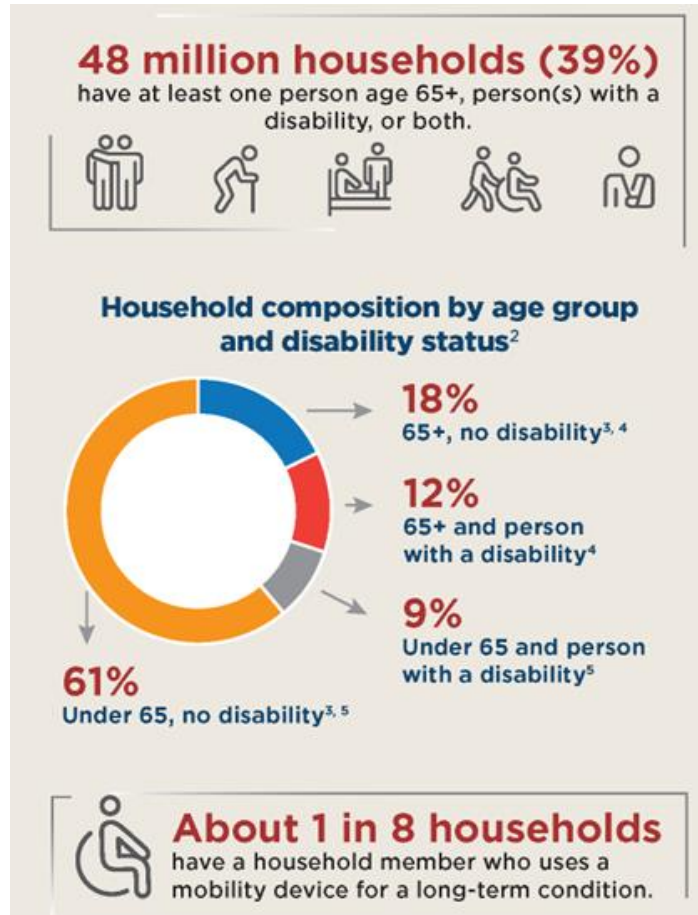
Despite ADA laws, Portland-area shelters struggle to accommodate people with disabilities.

ABE ASHER



Shelter workers assist an unhoused person at a Salvation Army emergency warming shelter in February 2023. MOTOYA NAKAMURA/MULTNOMAH COUNTY COMMUNICATIONS

Mismatch: Household Needs and Accessibility

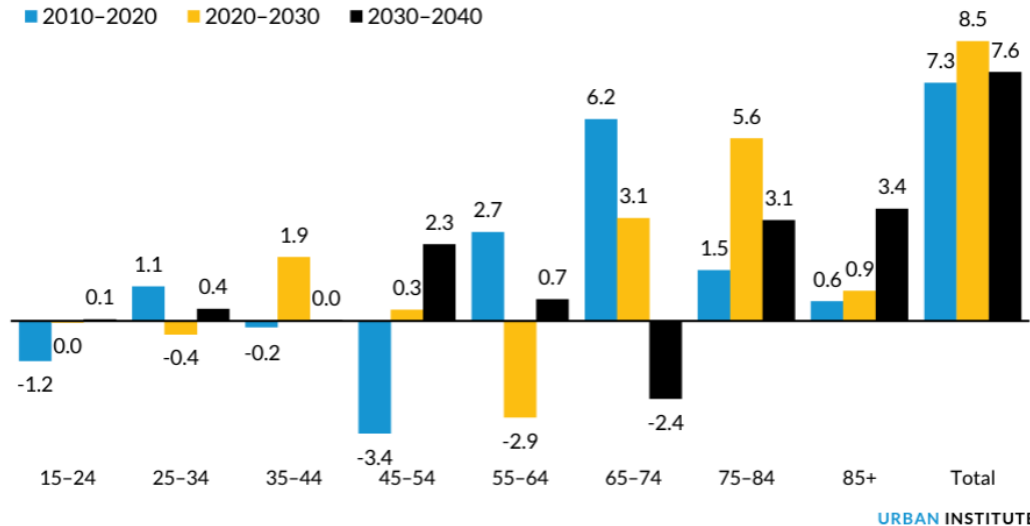


Moving Forward the Need Will Grow

FIGURE 3.10

Household Formation, by Age Group, 2010–2040

Millions



Sources: Decennial censuses and Urban Institute projections.

Notes: Values for 2020, 2030, and 2040 are projected values.

- Overall number and proportion of the 65+ population will increase, but using 65+ as a data point is problematic as senior housing eligibility is often at 55 or 62.
- Disability prevalence among the 75+ population is the highest and the 75+ and 85+ cohorts will grow faster than the 65+ population.
- Number of households headed by those aged 65+ will expand dramatically.
- Older adult household growth will account for virtually all household growth from 2020 to 2030, and most of it from 2030 to 2040.

Suggestions:

- Increase the supply of affordable homes, including condominiums.
- Better tailor these homes to the needs of future owners and renters through more flexible and inclusionary zoning, land-use regulations, more efficient permitting processes, and greater flexibility in building technologies.

Additional trends related to 2045:

- All Gen Xers will qualify for senior housing as they will be between 65-80
- Millennials will be aged 49-64 which will position many of them to be eligible for senior housing (55 and 62 are the traditional eligibility rates for CBO-developed and federally developed housing, respectively)

Reference: Urban Institute (2021). [The Future of Headship and Homeownership](#).

Toward Age- and Disability-Inclusive Neighborhoods (ADIN)

ADIN Action Plan

Strategies

- Housing and land use
- Mobility and accessible public spaces
- Aging in community
- Climate planning
- Community involvement
- Employment & the economy
- Age equity / additional actions



Age- and Disability-Inclusive Neighborhoods Action Plan

October 2023

DISCUSSION DRAFT



THE BUREAU OF
**PLANNING &
SUSTAINABILITY**

Discussion Draft October 2023

Strategy: Housing and Land Use - Facilitate aging in place and social connectedness through housing production in centers and adjacent single-dwelling residential zones

Actions:

- Establish adaptable housing standards and incentives
- Support aging in place by developing communication pathways that advance middle housing development
- Advance aging-friendly cottage cluster design competition that leads to pre-approved permits
- Establish incentives for community benefits (e.g., accessible housing, child and adult day care) that mitigate displacement and activate social connections



Image: gethealthysmc.org

Strategy: Age-Friendly Centers - Move toward age-friendly centers by addressing the unique needs of older adults, people with disabilities and caregivers




Image: frontiersin.org

Actions:

- Integrate older adults, people with disabilities, and caregivers into complete communities planning ([Story Map](#))
- Co-create and strategically locate age-friendly services in centers near housing and mobility options (County partnership)
- Create a housing production strategy that increases affordable and accessible housing in and near neighborhood/town centers
- Explore capital projects in east Portland that attract residents and visitors
- Improve first/last mile mobility options in centers

Additional ADIN Actions

- **Action 1.2:** Revise 33.229 Elderly and Disabled High Density Housing.
- **Action 3.2:** Engage Government Partners and Community to Ensure Sufficient Accessible Parking is Available
- **Action 4.1:** Integrate Dementia-Friendly Approaches and Design into the Built Environment
- **Action 4.2:** Utilize Best Practices to Create Accessible and Inclusive Plazas
- **Action 5.1:** Support Aging-in-Place and Aging-in-Community for Underserved and Frontline Communities
- **Action 6.1:** Integrate Older Adults, People with Disabilities, Caregivers, and Community Based Organizations into Climate Action Planning and Future Actions

A close-up photograph of a blue marker with a black tip writing the words "Thank you" in a cursive script on a white piece of paper. The marker is positioned diagonally from the top right, and its tip is just finishing the letter 'u' in "you".

Thank
you

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College of Urban
and Public Affairs

PORTLAND STATE UNIVERSITY

H O L S T

HOUSING LAND ADVOCATES

MARCH 8, 2024



HOLST HOUSING DESIGN PRINCIPLES

WORTH & VALUE



COMMUNITY CONNECTION



ACTIVATED & WELCOMING



HOUSING IS HEALTHCARE



INCLUSIVE DESIGN

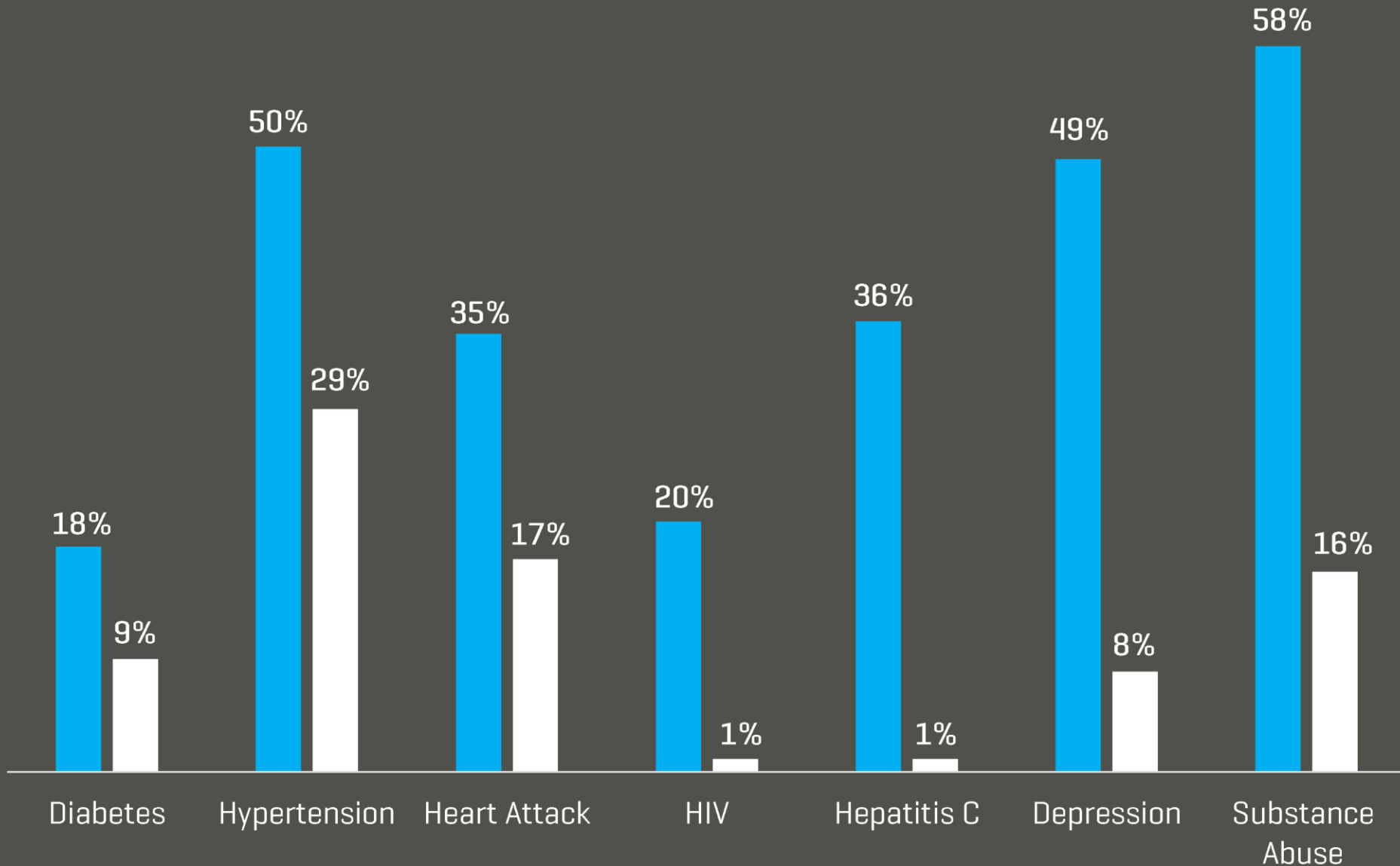


TRAUMA-INFORMED DESIGN



HOUSING IS HEALTHCARE

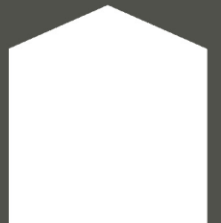
Health Conditions in the General US Population



UNHOUSED



HOUSED



Source: National Health Care
for the Homeless Council
February 2019 Fact Sheet:
Homelessness & Health

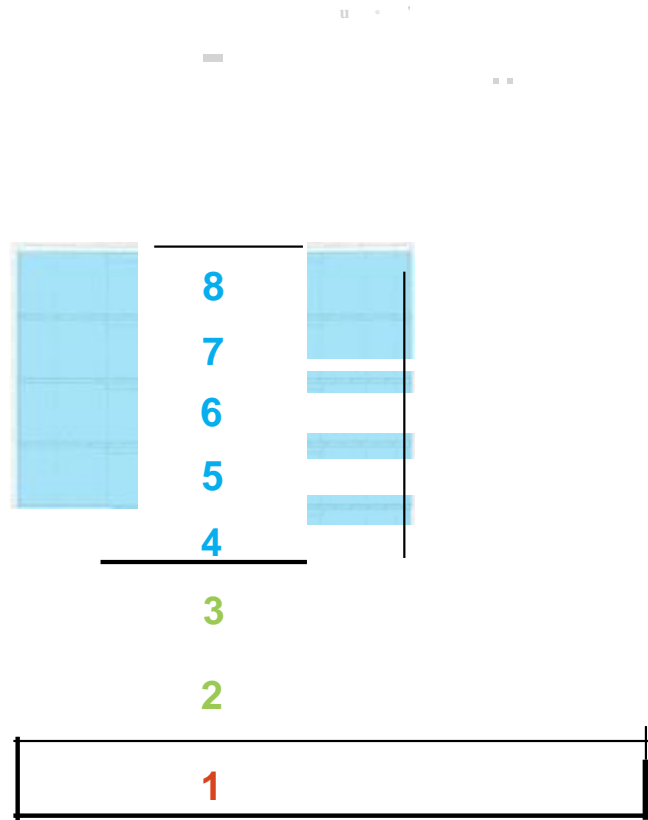
BUD CLARK COMMONS

HOME FORWARD

2011







HOUSING

floors 4-8

The housing has 130 permanent studios for single men and women.

- **counseling**
- 24 hour reception
- balconies
- **community room**
- laundry facilities
- computers

DAY CENTER

floors 2-3

The Day Center provides homeless citizens with the resources they need to gain and maintain housing. It is open to the public.

- **showers**
- **restrooms**
- library
- **wellness center**
- barbershop
- pet kennels
- garden balcony
- lockers
- kitchen
- free clothing
- **computers**
- **counseling**
- **laundry center**
- public courtyard
- art studio
- **mail center**
- **community courtroom**
- **meeting space**

SHELTER

floor 1

The shelter provides a temporary home for 90 men.

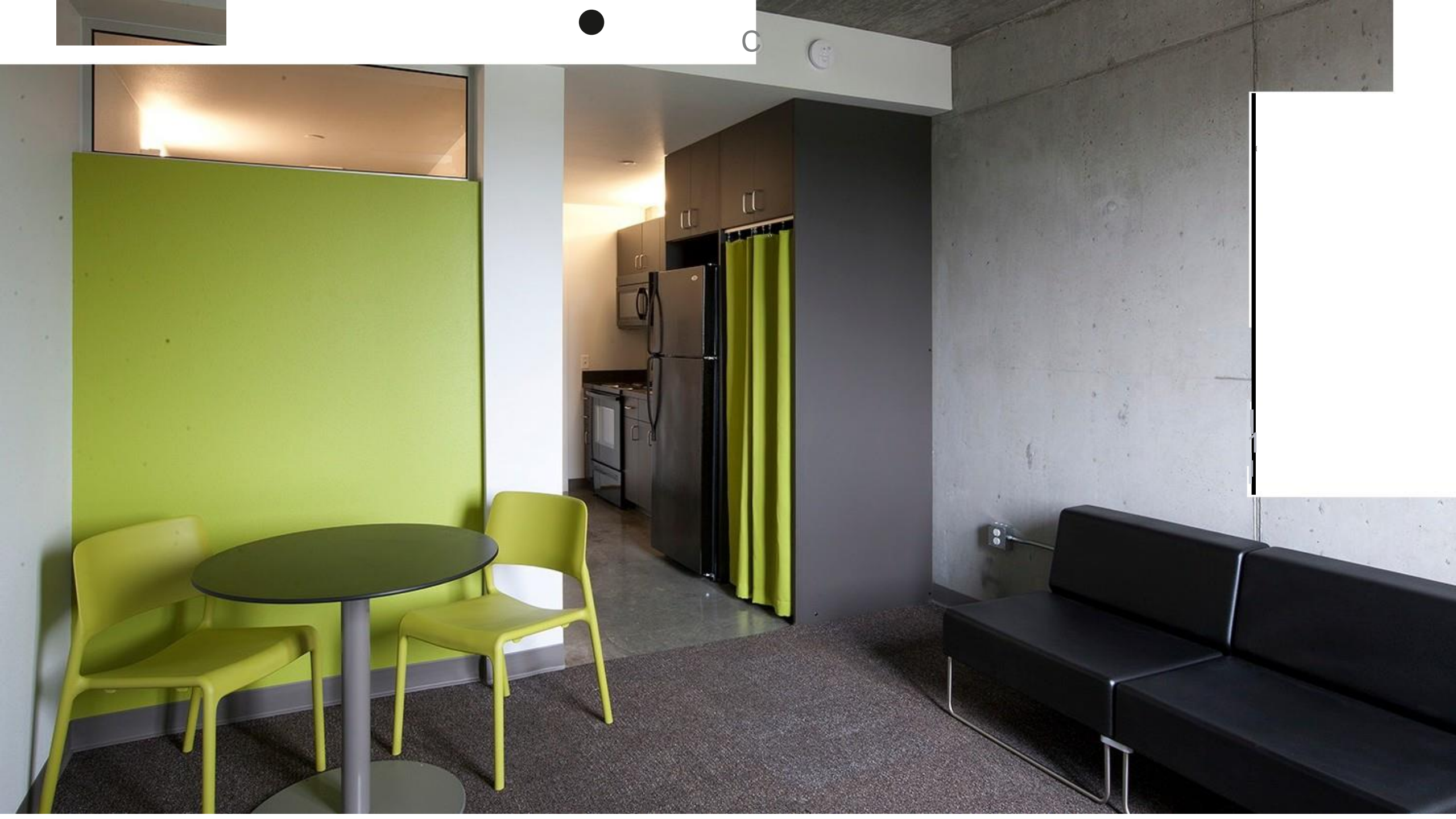
- counseling
- lockers
- laundry center
- **restrooms**
- **computers**
- **dining area**
- **showers**
- private courtyard
- **exercise room**
- commercial kitchen





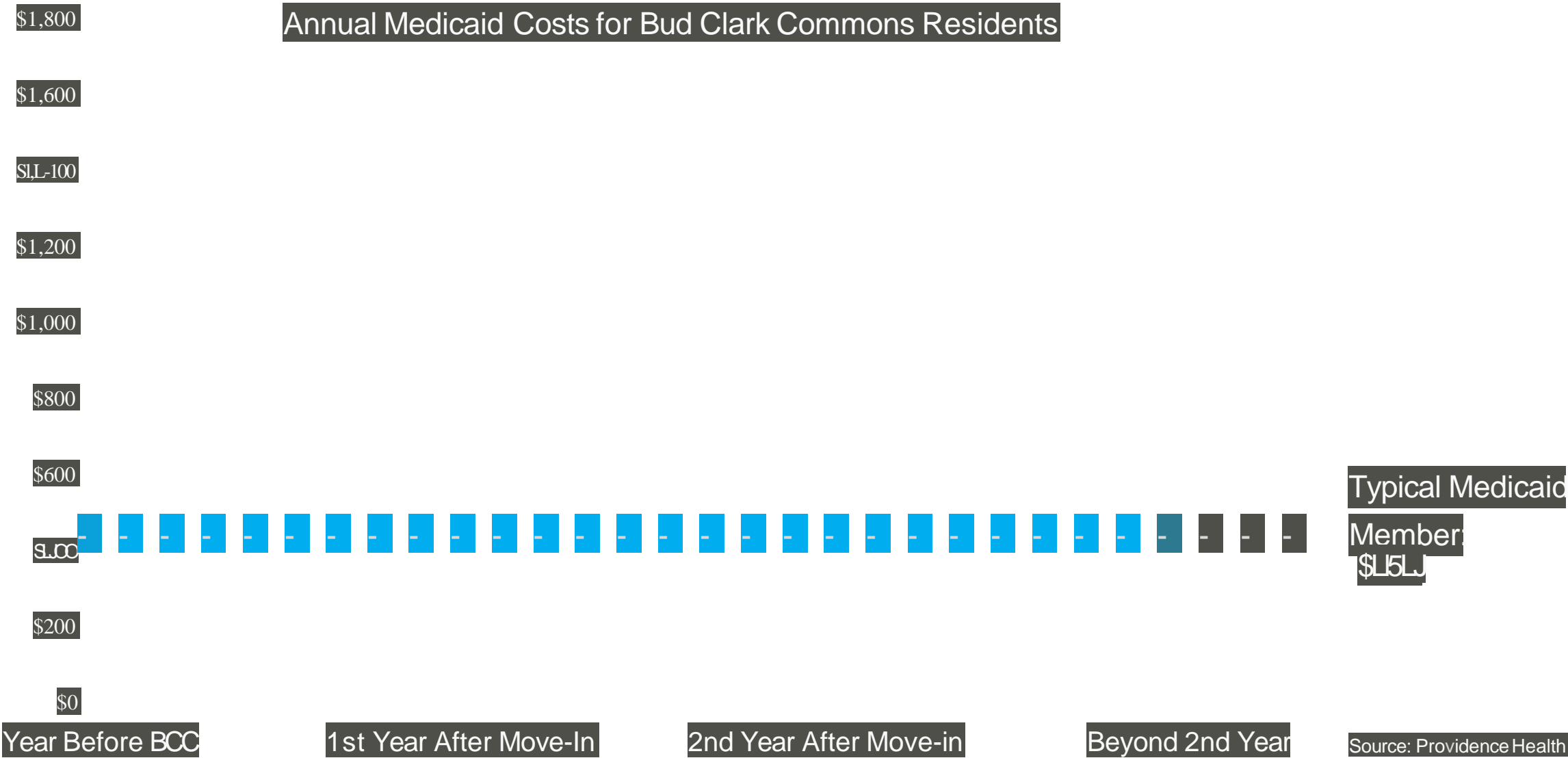








Annual Medicaid Costs for Bud Clark Commons Residents



Typical Medicaid

Member

\$500

Source: Providence Health & Services Center for Outcomes Research & Education Report to Home Forward, April 2014

COMMUNITY CONNECTIONS

ARGYLE
GARDENS

TRANSITION PROJECTS

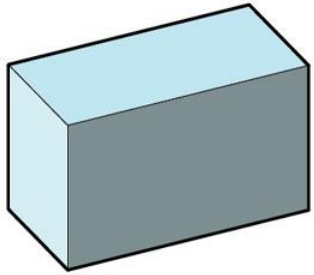
2020



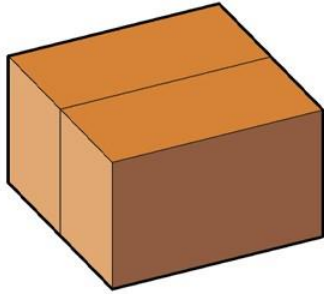




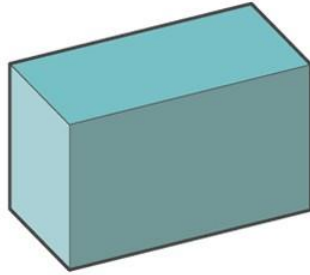
SLEEPING UNIT
8' X 16'



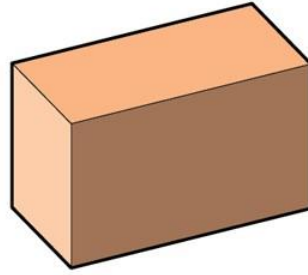
SHARED SPACE/KITCHEN
16' X 16'



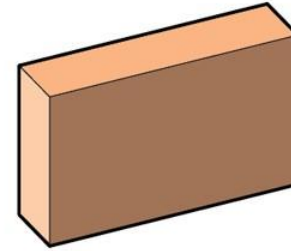
WET UNITS (W/C & SHOWER)
8' X 16'



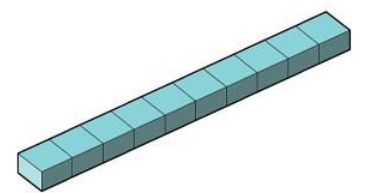
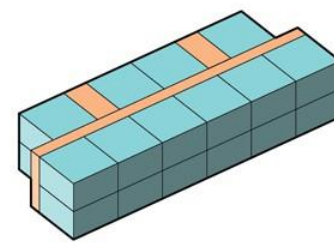
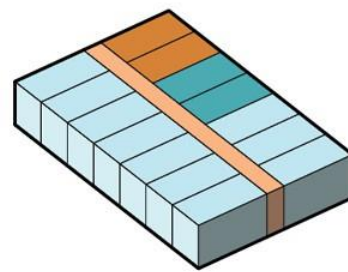
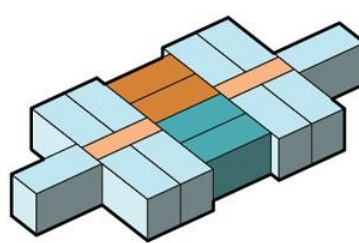
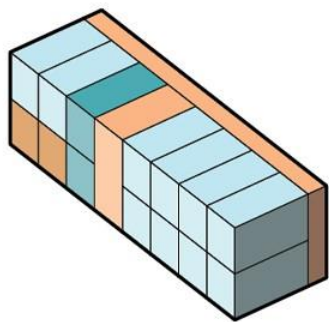
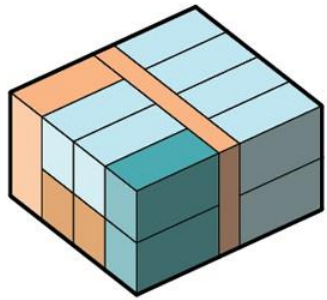
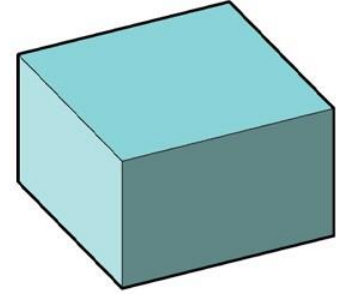
STAIR
8' X 16'



CORRIDOR
5' X VARIES

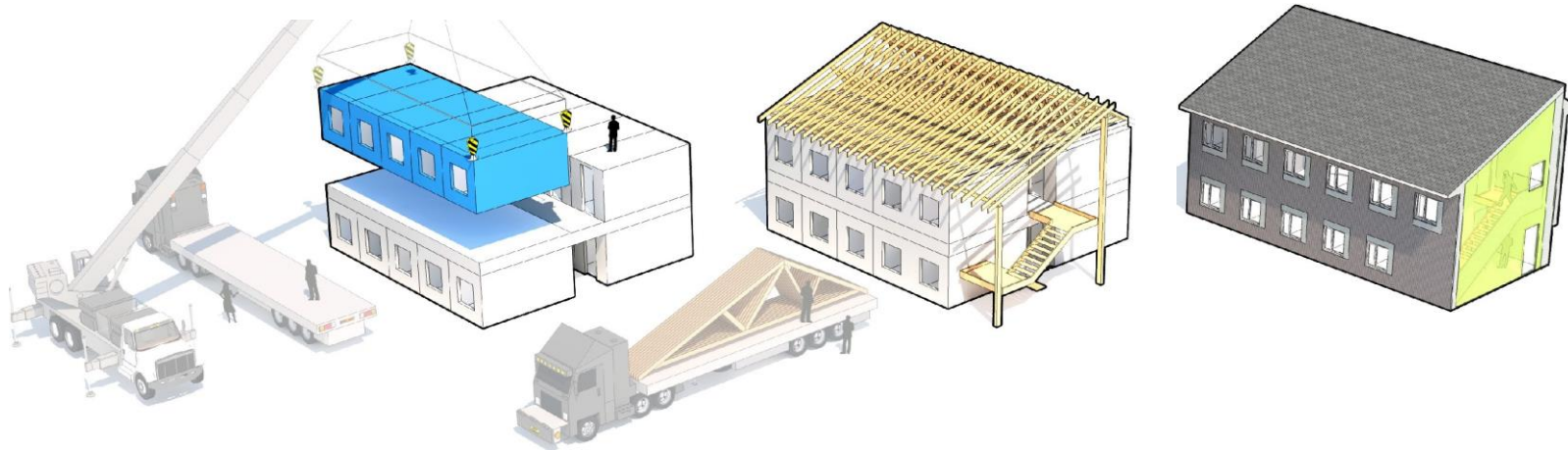


DWELLING UNIT / STUDIO
16' X 16'




 + **4D** + **ea** *0* + *0* **e**

Six People One Kitchen Two Bathrooms Dwelling Unit Additional Dwelling Unit Duplex







8
5
5
0

8
5
5
0
VIGORAL GARDENS







"It started in 2013. Me and my dogs lived in a van that we had. And then that broke down, and we just lived on the streets since then. I had to find something because I knew something had to break.

When I first walked into the room, I had to hold back the tears, because I was so excited about it. When I walk into it feels like home. This environment helps me move up in the world.

It's just a really nice community that I've seen. It gives you a better feeling about yourself. That's what people need."

**"Argyle Gardens
is like heaven to me,
because it gives me a chance
to become somebody again."**

Delia, Argyle Gardens resident



"When I got out of the service, man, I was by myself. And I was on the street for thirty years. Hard times. Bad times. And you start wearing down to the point that you don't trust nobody. You don't want nothin'. You just give up.

When Doreen's Place brought me here, I thought I was dreamin'. I woke up one morning and thought, "Man, how'd I get here?"

**"This place is amazing. I have my
own bed. I got a shower, I got
a bathtub, I got a mirror, and
I can cook my own meals here.
It's beautiful, man."**

George, Argyle Gardens resident

If you get housing, where you can sleep at night and get perfect rest, you can change the way you live. You want to walk around and find you a job. Now I've got a roof over my head, my rent's paid on time, I do what I'm supposed to be doing, and then I'm living.

TRAUMA INFORMED DESIGN

TRAUMA INFORMED DESIGN PRINCIPLES

SAFETY



NATURE



COMFORT



COHERENCY



DE-ESCALATION



EMPOWERMENT



CHERRY
BLOSSOM

FORA HEALTH

2022



COHERENCY - create a clear narrative

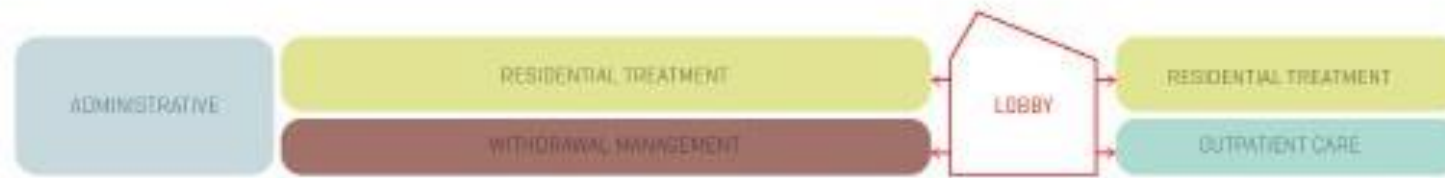


Large scale of program and adjacent context is articulated with a familiar roof form as a gesture of welcoming

ROOF CONCEPT DIAGRAM



SOUTH ELEVATION



PROGRAM DIAGRAM

COMFORT - reduce environmental stressors and negative stimuli



DE-ESCALATION - provide spaces for self-care



EMPOWERMENT - provide choices



NATURE - provide connections to the natural world



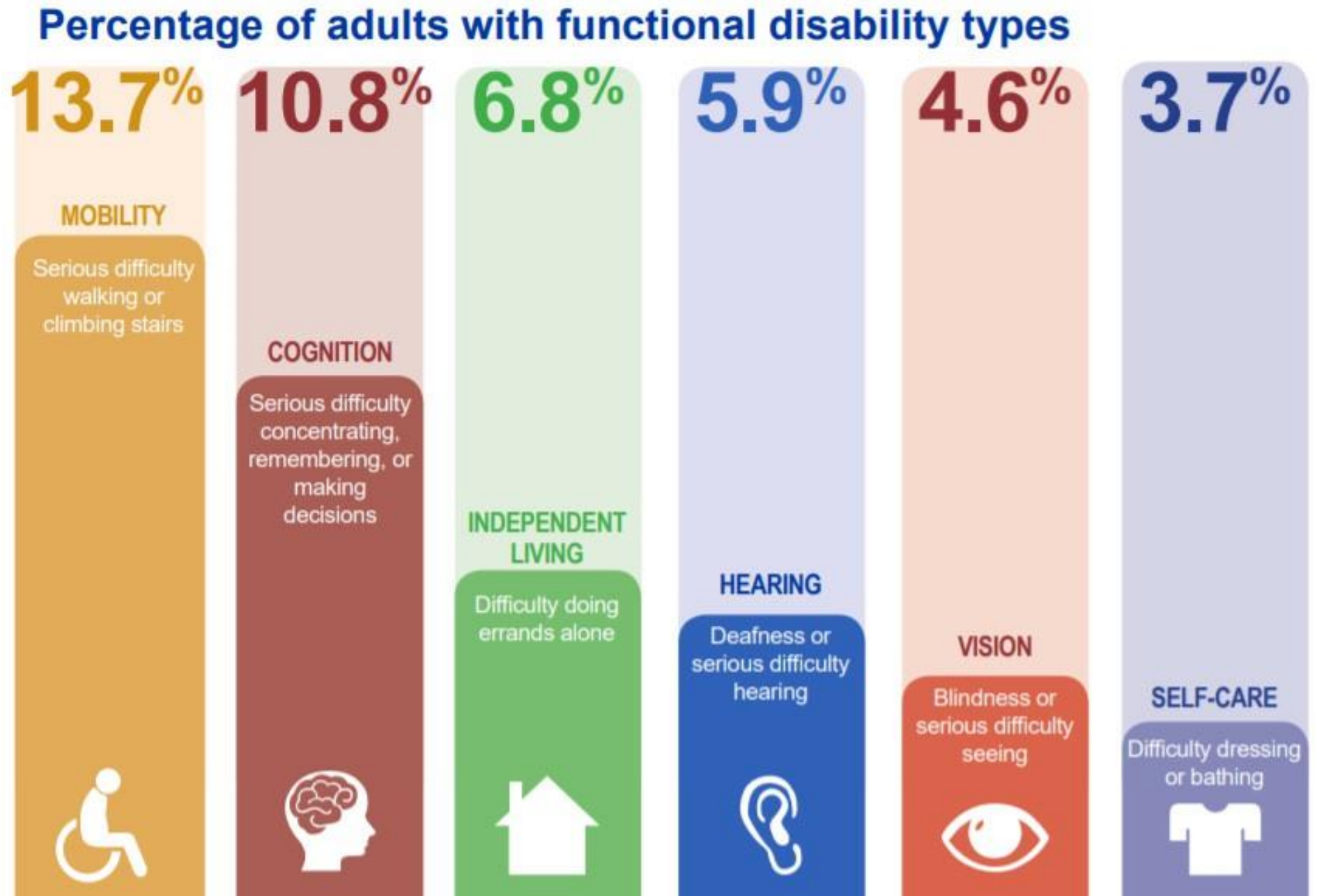
SAFETY - design for both actual safety and perceived safety



INCLUSIVE DESIGN



**26%
of
U.S.
adults**



Mobility and Height



Design strategies in unit

- Accessible appliances
- Central command center kitchen
- Right vs Left handed oriented units
- Open area for maneuverability
- Lower countertops
- Additional blocking for customizable grab bar

Design strategies in public spaces

- Seating area at entrance
- Ramped access
- Variety of seating options
- Accessibility counter at mail area & concierge
- Double handrails
- Elevator kick plate
- Accessible appliances
- Adult sized changing table

Vision



Design strategies in unit

- Wainscott along main circulation paths
- Well lit spaces
- Recessed unit entries with contrasting color

Design strategies in public spaces

- Mitigating acoustics in lobby spaces
- Contrasting colors in furniture
- Contrasting walls and doors
- Change in textures of wall and floor surfaces
- Contrast ramp color
- Well lit spaces
- Contrasting switch plates
- Intentional changes in material

Hearing and Acoustics



Design strategies in unit

- Intuitive connectivity between living space and entry/exit
- Use of materials that reduce reverberation

Design strategies in public spaces

- Transparency between spaces
- Use of materials that reduce reverberation
- Increase visibility around corners

Cognitive Access



Design strategies in unit

- Dimmable and controllable lighting
- Minimal use of materials that may cause loud, unexpected noises
- Views to nature

Design strategies in public spaces

- Mix of active and quiet spaces
- Transparency into common spaces
- Dimmable, controllable lights
- Clear wayfinding & signage
- Clear thresholds into spaces

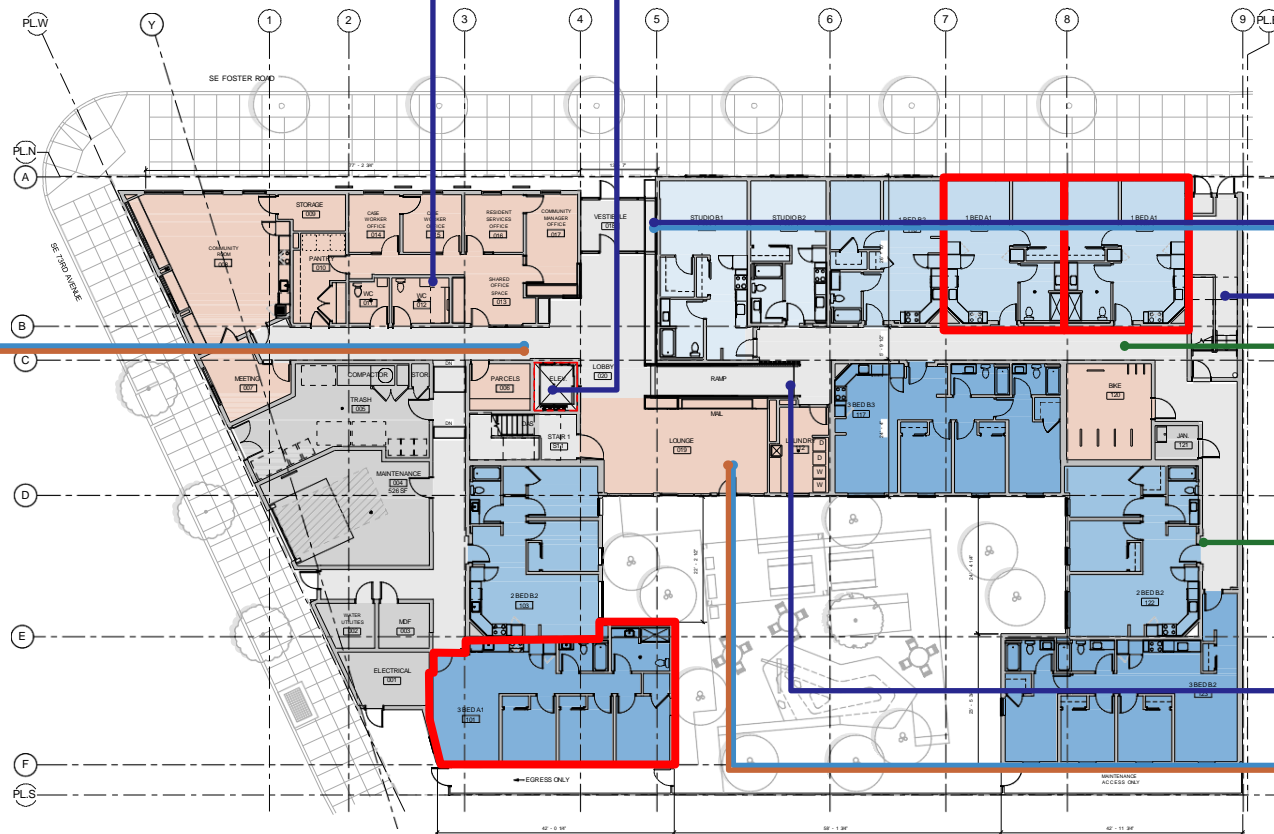
- Futureproofed for an adult changing table (+\$)



- Centralized elevator equitable elevator and stair experience
- Elevator kick plate (+\$)



- Visual connectivity to nature
- Intuitive circulation
- Spatial transparency



 = Type A units



- Rest area for users to sit while they wait for a ride



- Futureproofed for an emergency egress chair (+\$)



- Wainscott along corridors to guide users (+\$)
- Change in floor textures along main circulation paths
- Contrasting colors
- Well lit



- Recessed unit entries, with color accents and individual lighting to help with identification
- Shorter corridors to reduce distant views



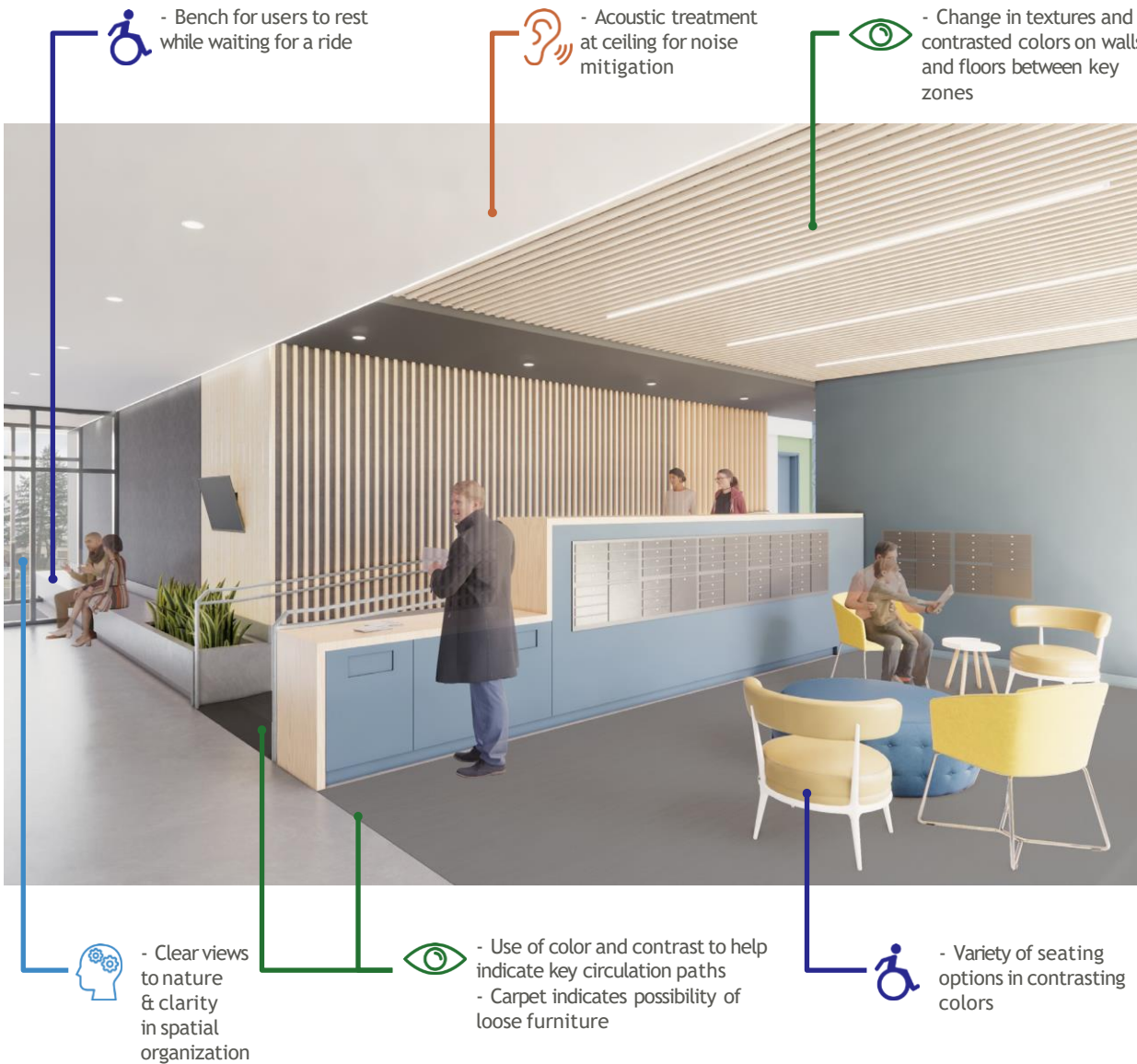
- Ramped access
- Wide corridors (enhanced ada clearances)



- Use of materials to dampen reverberation



Interior Views - Lobby



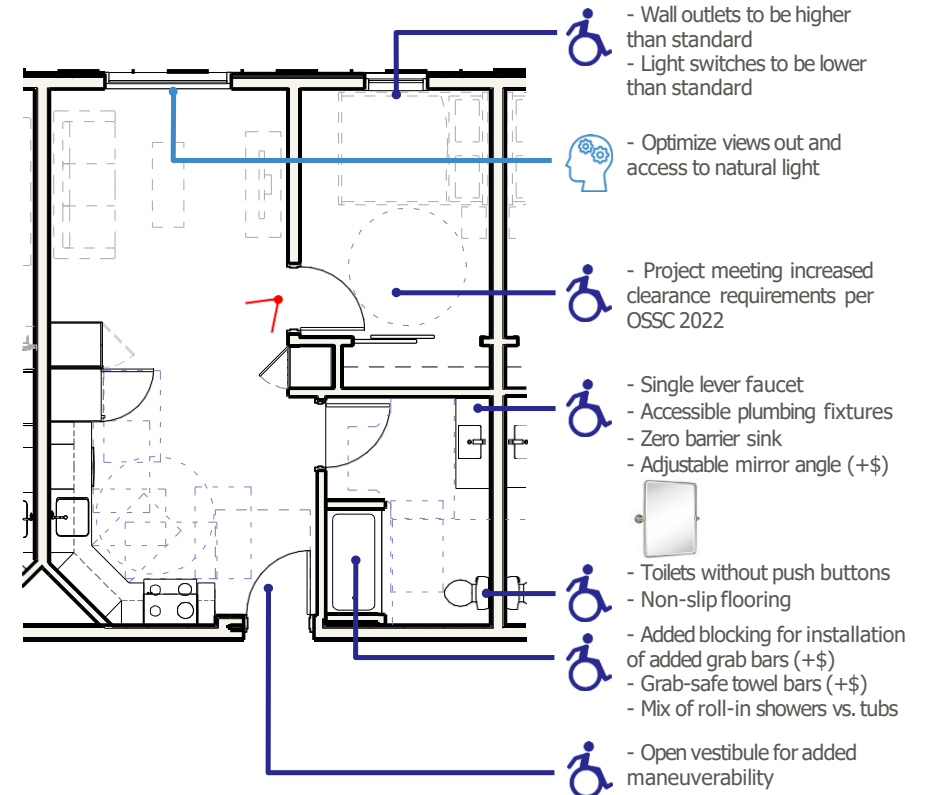
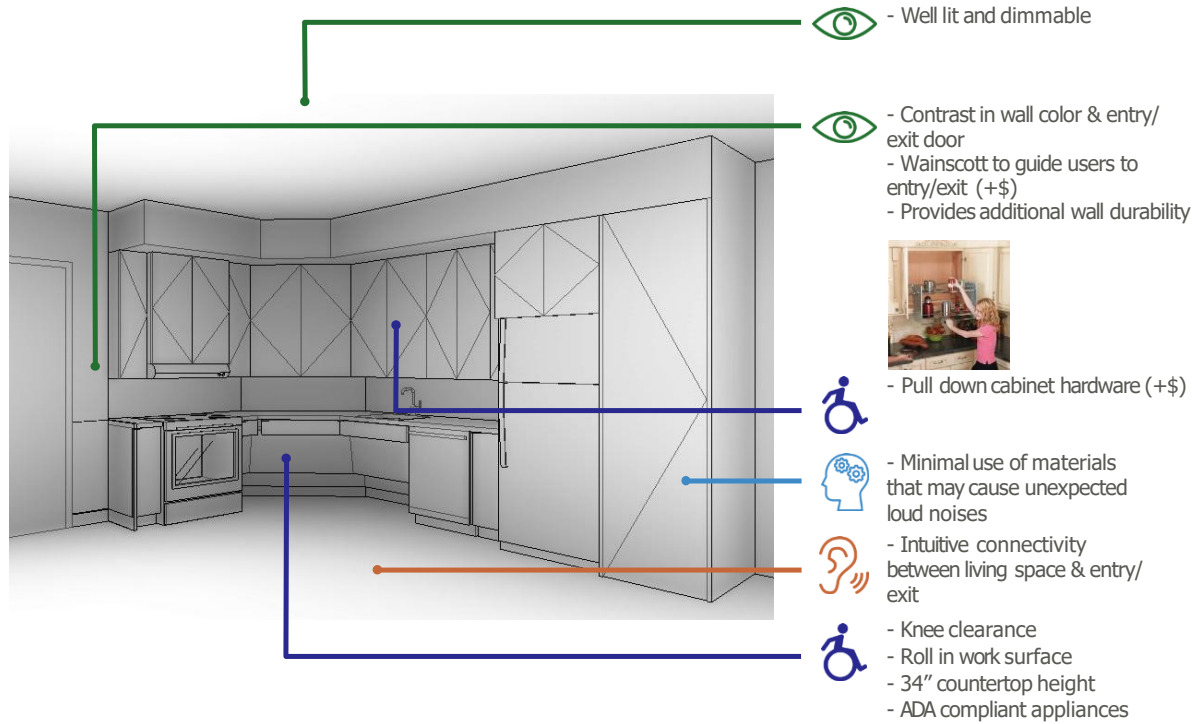
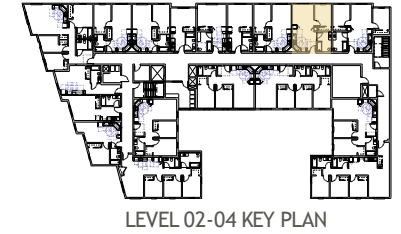
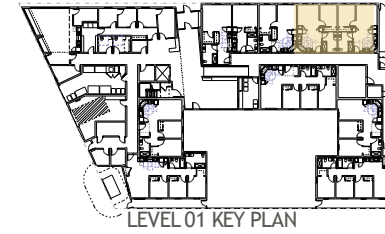
Key Plan



Precedent



Type A Unit



WORTH AND VALUE

POST OCCUPANCY EVALUATIONS IN NEW AFFORDABLE HOUSING



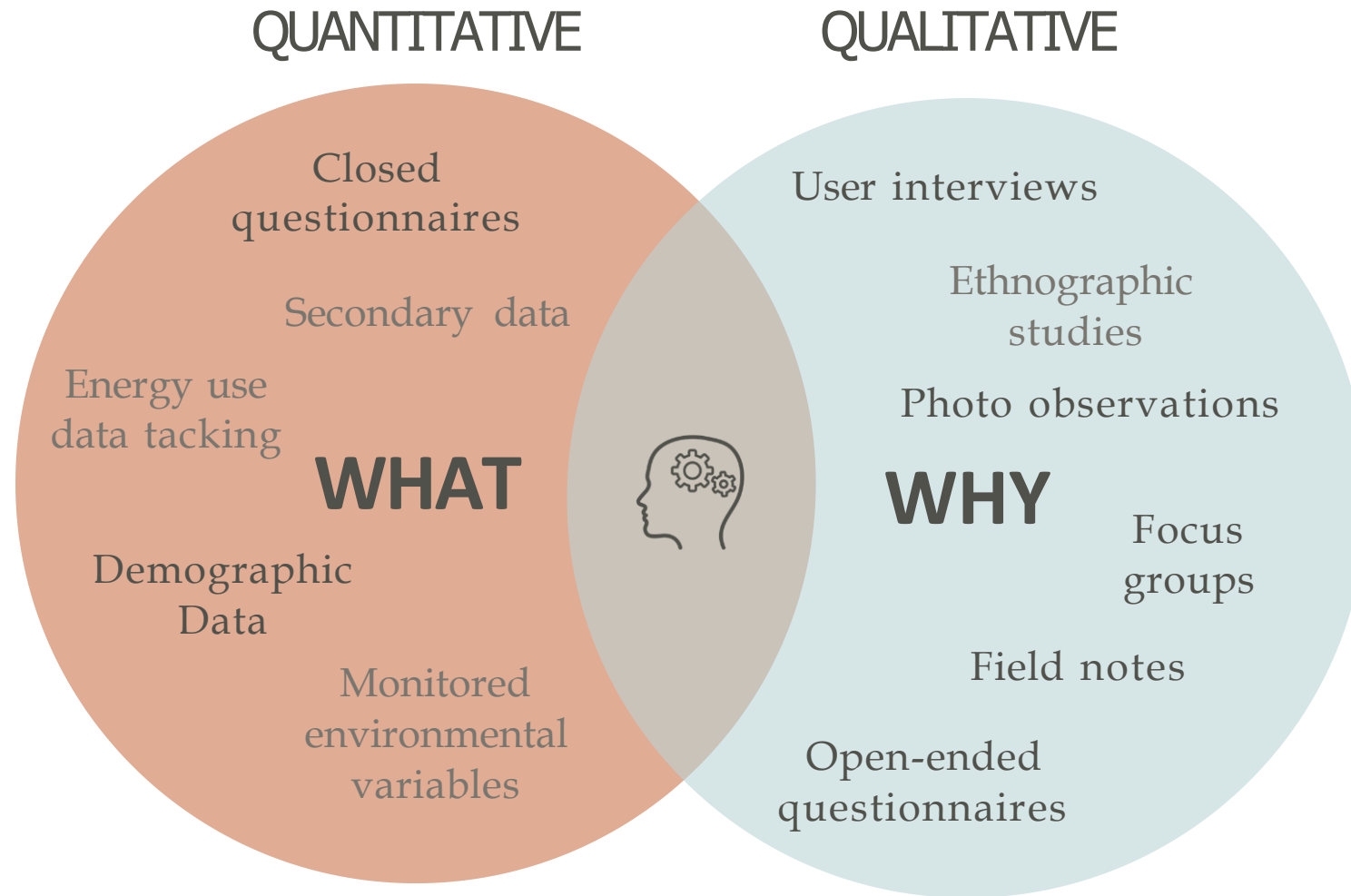
RESEARCH PROBLEM

SOCIAL DETERMINANTS OF HEALTH:

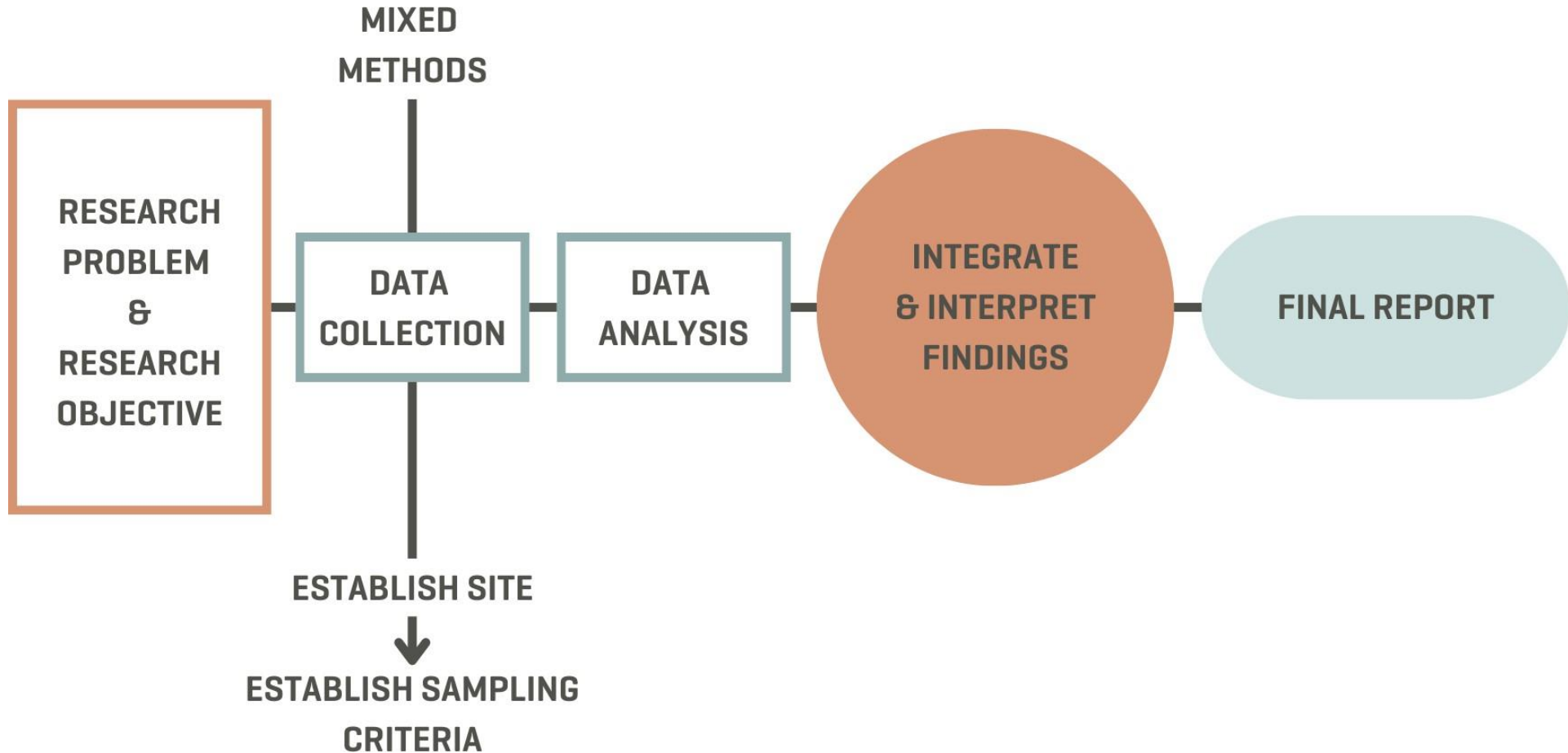
Non-medical factors that influence health outcomes (Healthy People 2020, CDC)



METHOD



RESEARCH APPROACH





72FOSTER | PORTLAND, OR

BRIEF

Affordable housing and resource center tailored for intergenerational families

COMPLETION

2019

SIZE

79,600 sq. ft., 101 units

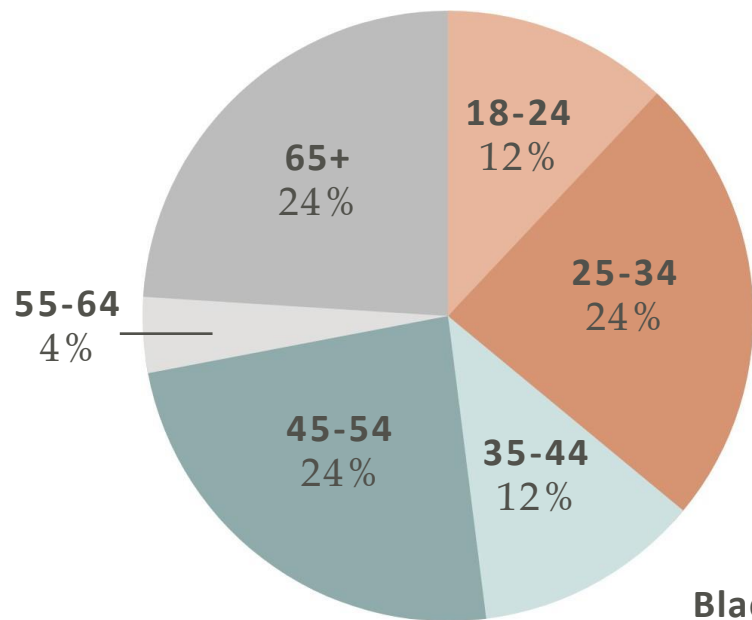
CLIENT

REACH Community Development

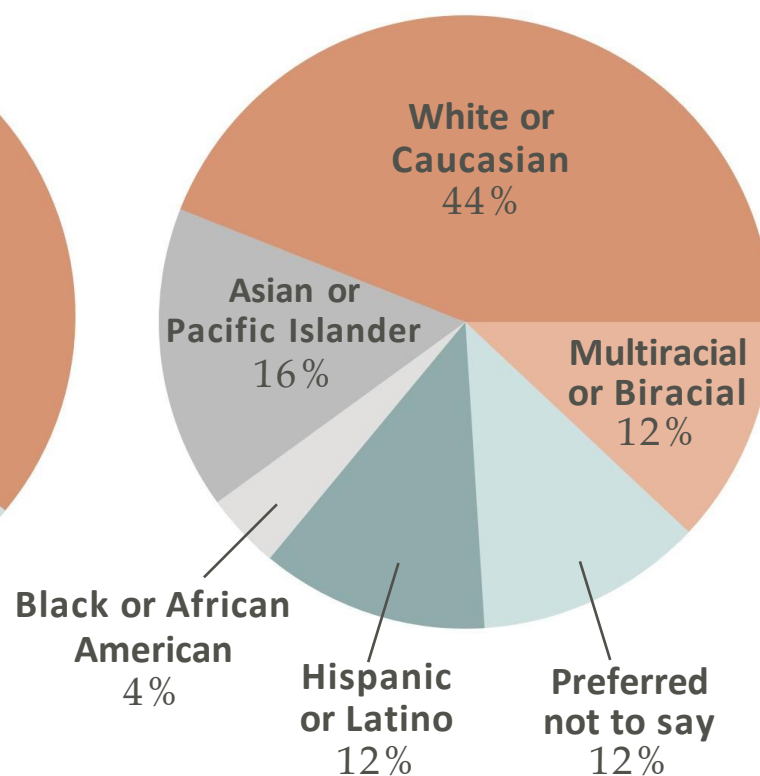


SAMPLING CRITERIA – QUESTIONNAIRES

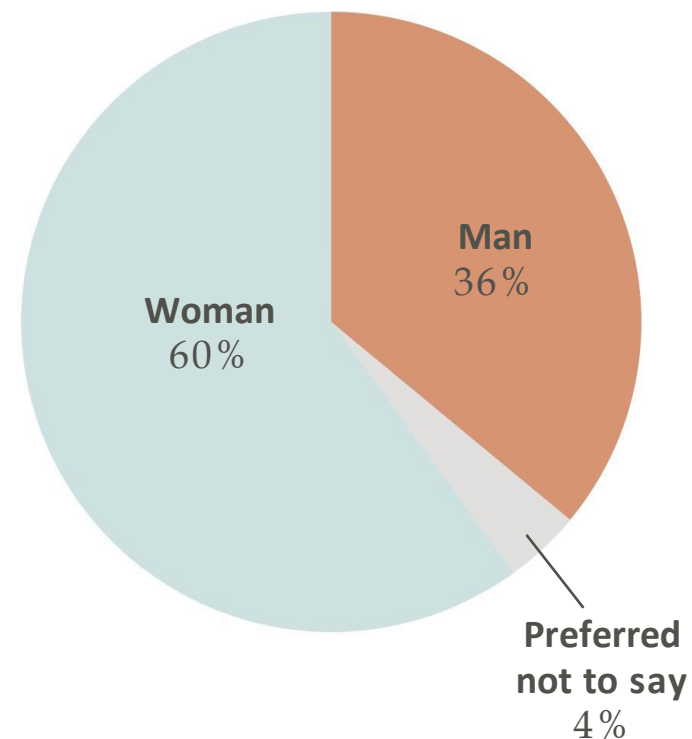
AGE



ETHNICITY

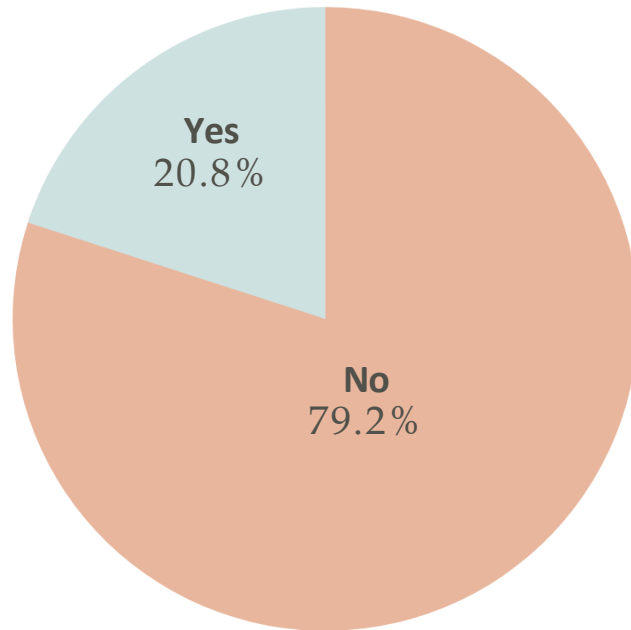


GENDER

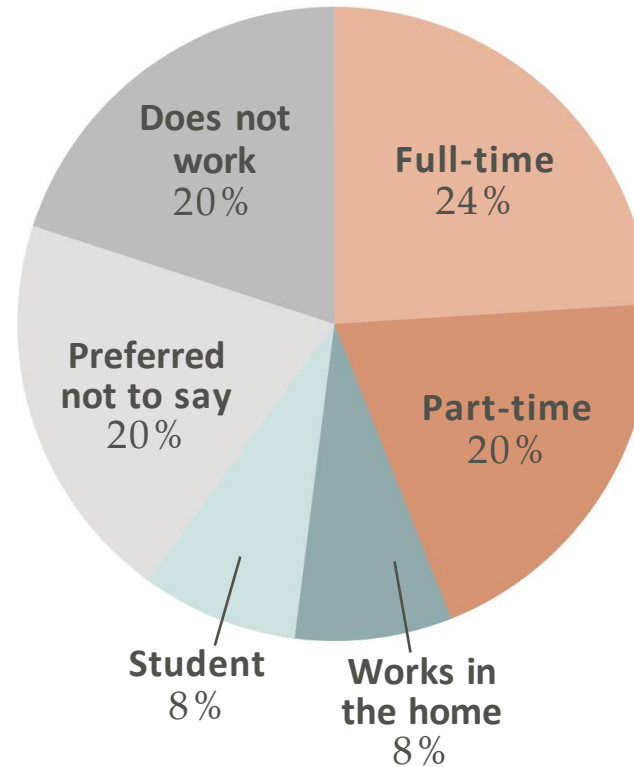


SAMPLING CRITERIA – QUESTIONNAIRES

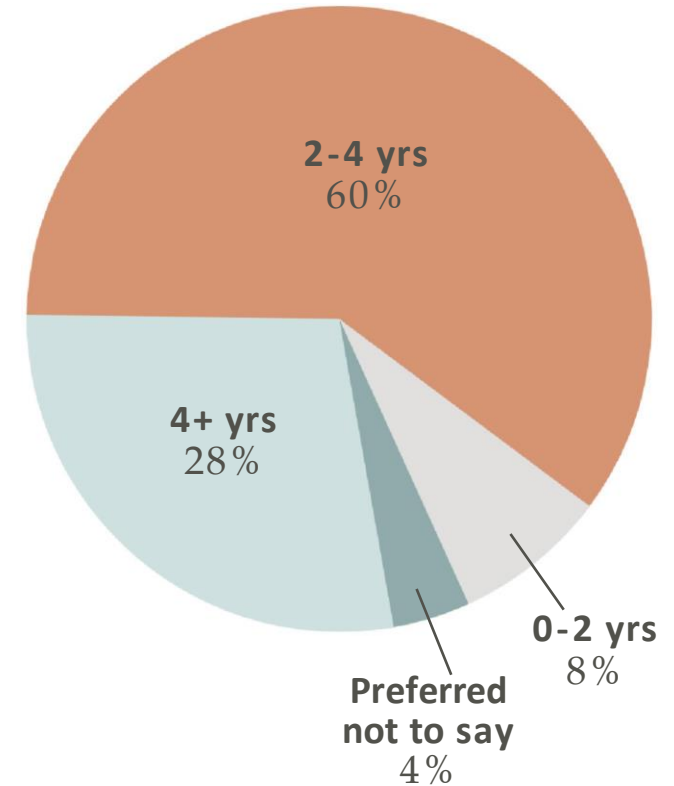
USE OF MOBILITY EQUIPMENT



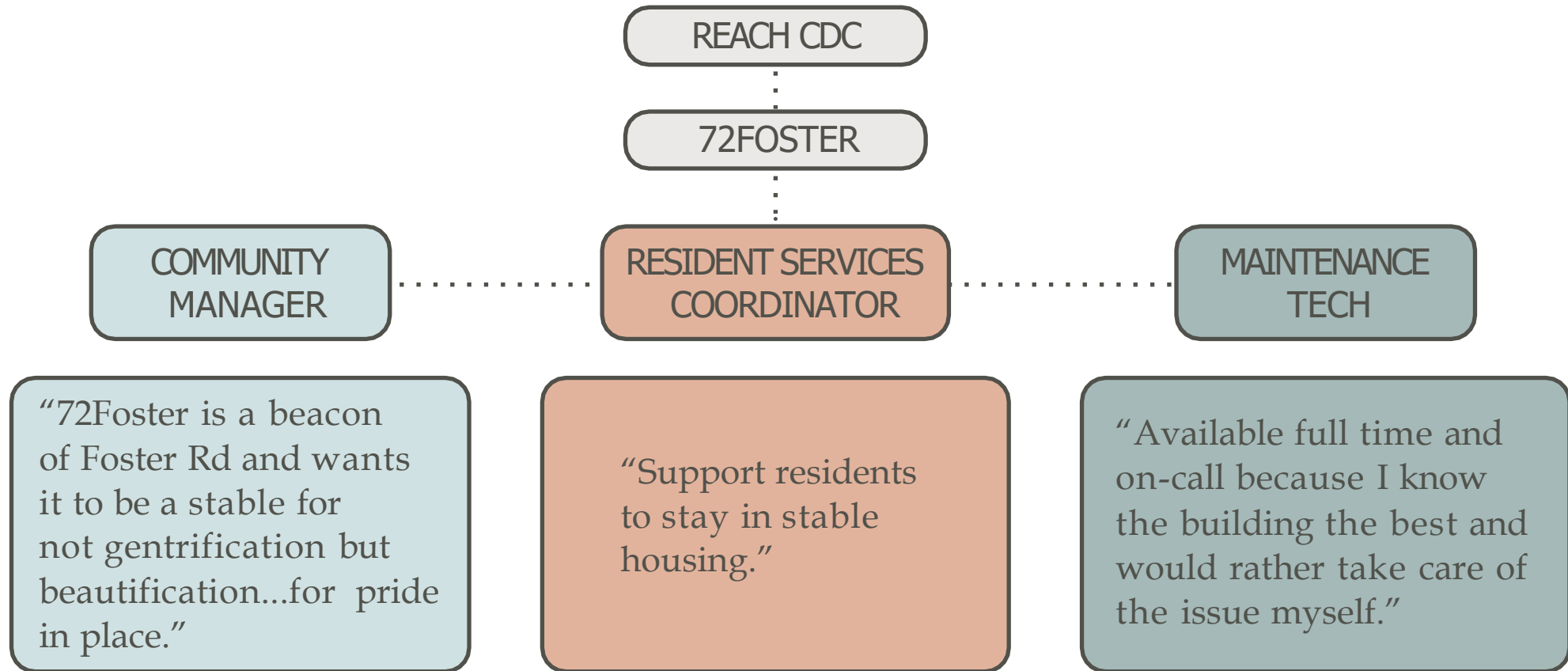
OCCUPATION



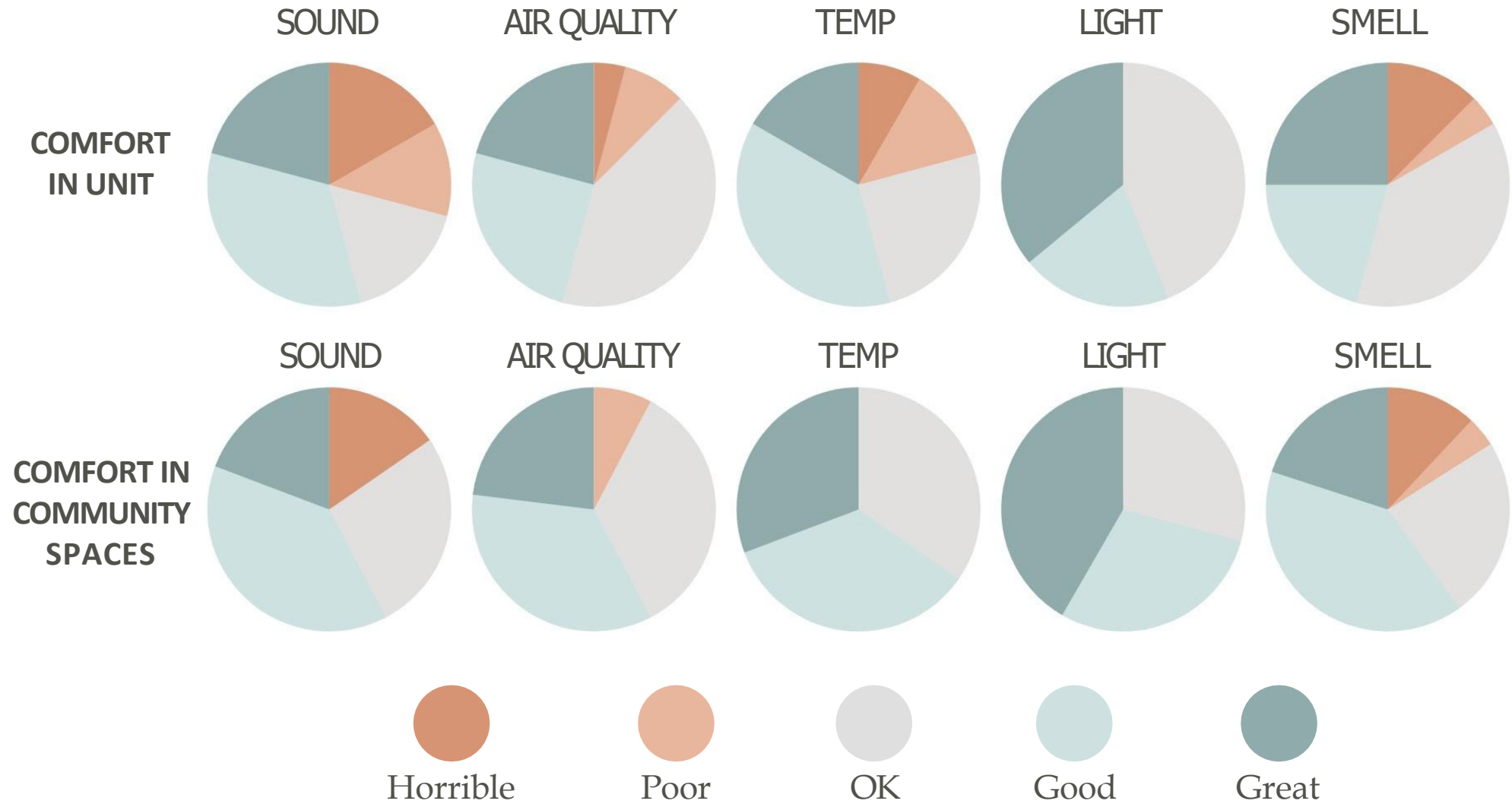
TIME LIVING AT 72FOSTER



SAMPLING CRITERIA – INTERVIEWS



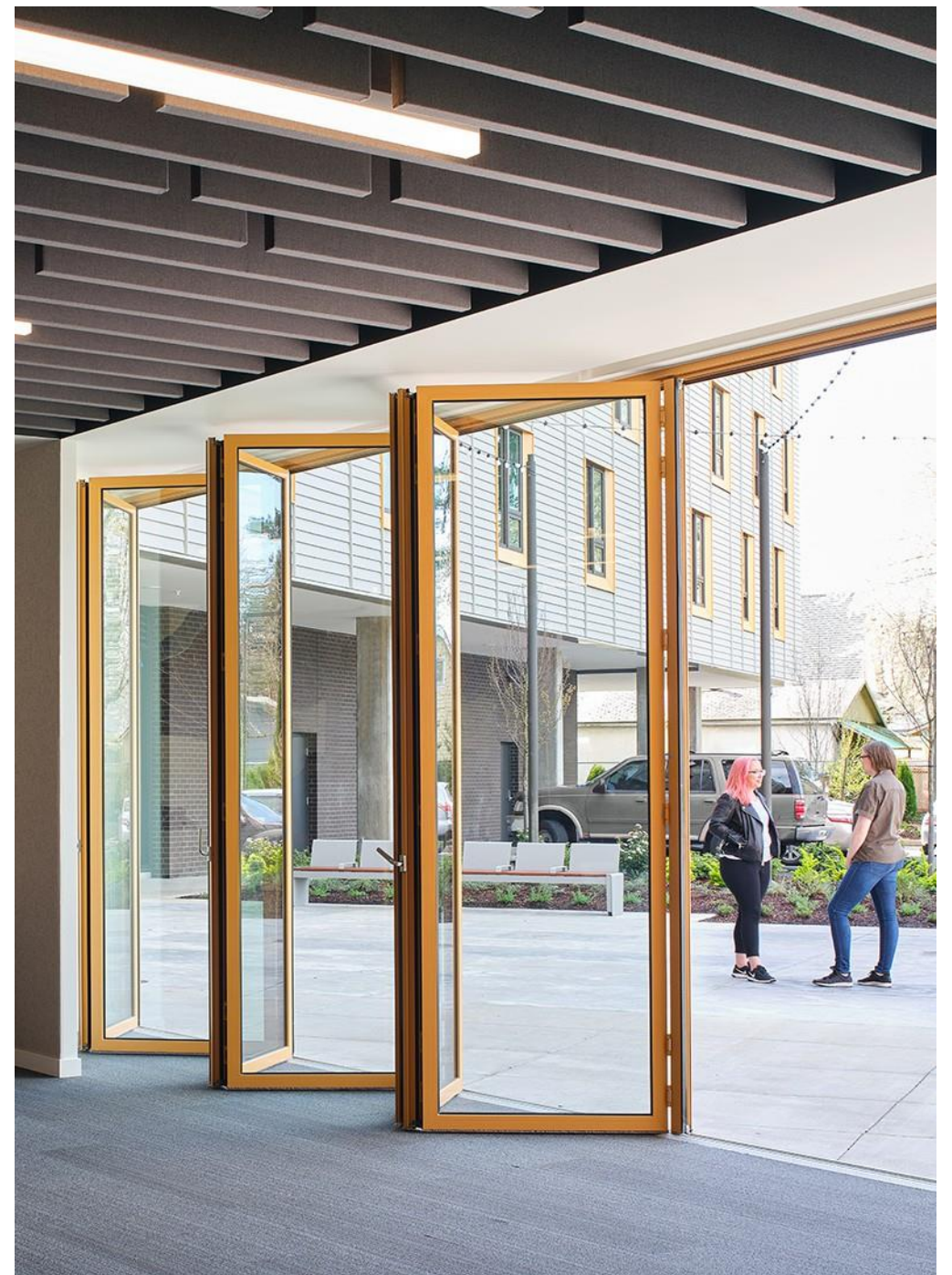
DATA ANALYSIS – HEALTH



“I love all the natural light I get from the windows and how huge they are!”

“I wish there was central air.”

“I had a huge problem with smoke from people in the courtyard.”



“I used to feel
bike parking
was safe but
no longer due
to security
problems/theft.”

“I would feel
safer with
access to a
stairwell in
the lobby.”

“It’s safe,
I feel like
home.”

“Does not
always feel
safe outside of
the building,
especially at
night.”



DATA ANALYSIS – SITE OBSERVATIONS (GROUND FLOOR)

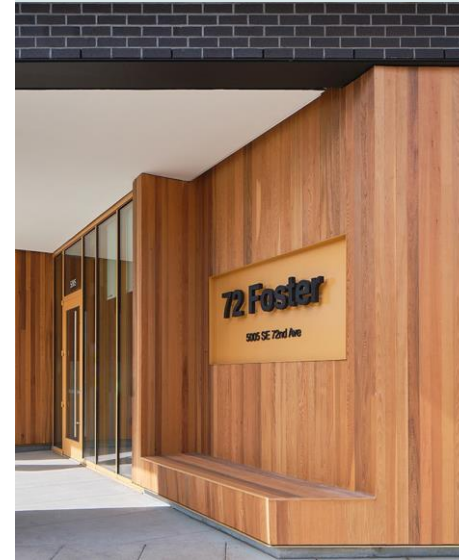
“There’s break-ins at the building from every entrance.”



“The theft is really an unbelievable hurdle for us right now. Once someone gets their bike stolen that’s the end of biking.”



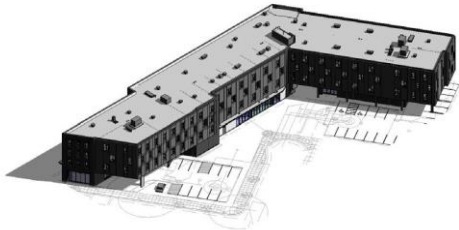
“Front bench is hidden and is seldom used by residents actually waiting for a ride.”



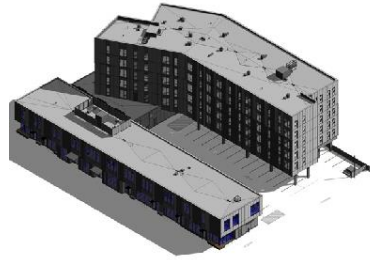
“There aren’t stairs to use from Level 01 to go up and down, so you have to use elevators, which have continual issues.”



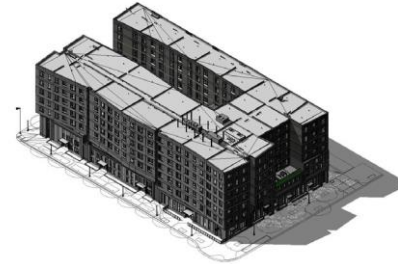
ANALYSING CARBON IN MULTIFAMILY BUILDINGS



72FOSTER



THE NICK FISH



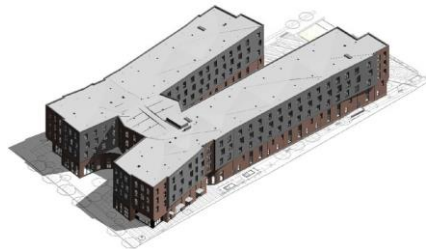
THE FOWLER



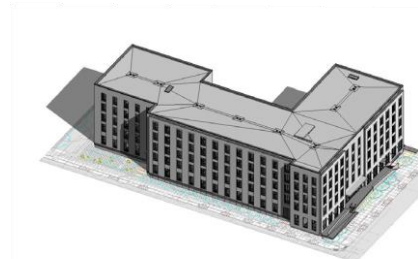
HEARTH



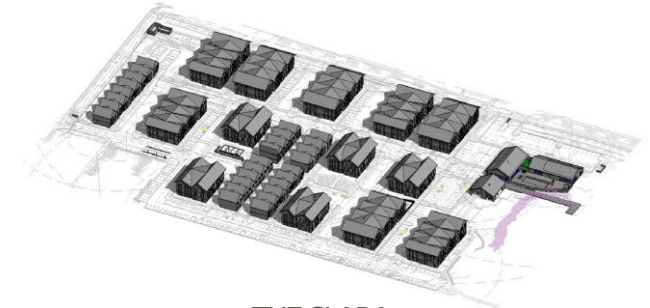
ARGYLE GARDENS



3000 POWELL



THE AURORA



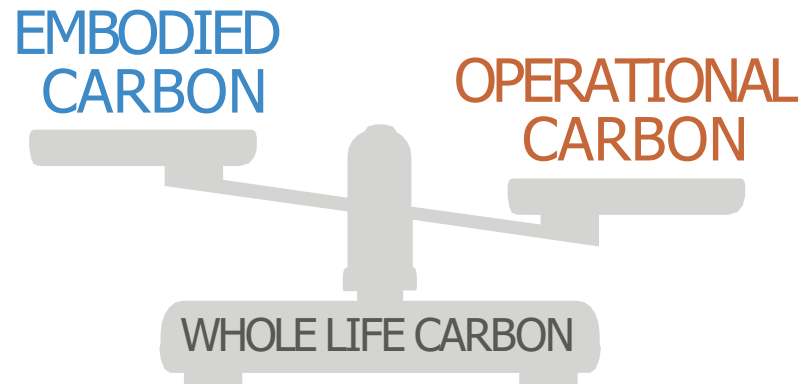
THE CLARA

RESEARCH OVERVIEW

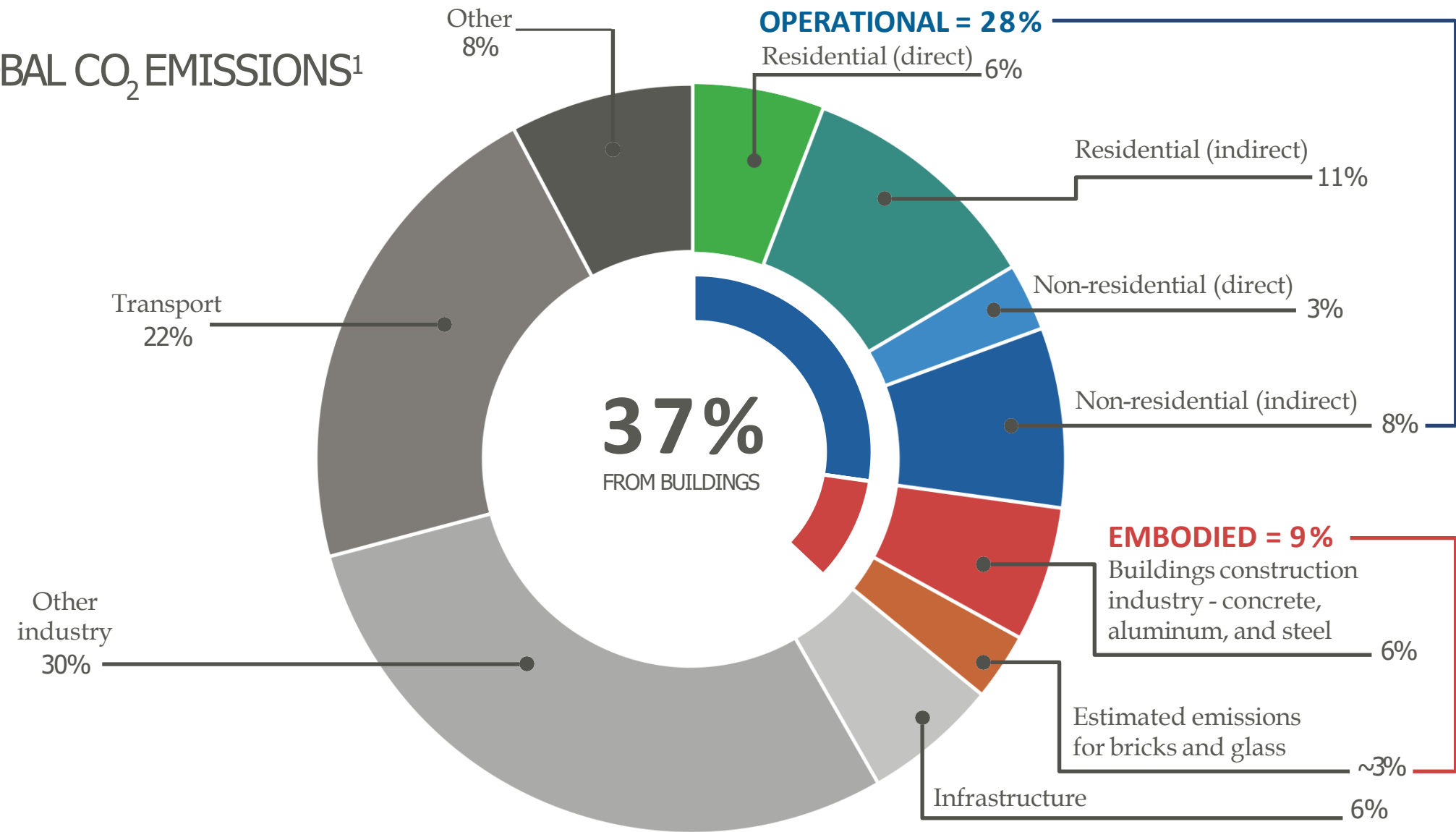
This Energy Trust of Oregon research project analyzes the operational, embodied, and whole life carbon of eight multifamily buildings in the Pacific Northwest.

PRIMARY RESEARCH GOALS

- 1) Provide public operational and embodied carbon data, especially for low and mid-rise wood frame multifamily construction in Oregon.
- 2) Determine the predicted life-span balance between operational carbon and embodied carbon, for eight multifamily projects in Oregon.



GLOBAL CO₂ EMISSIONS¹

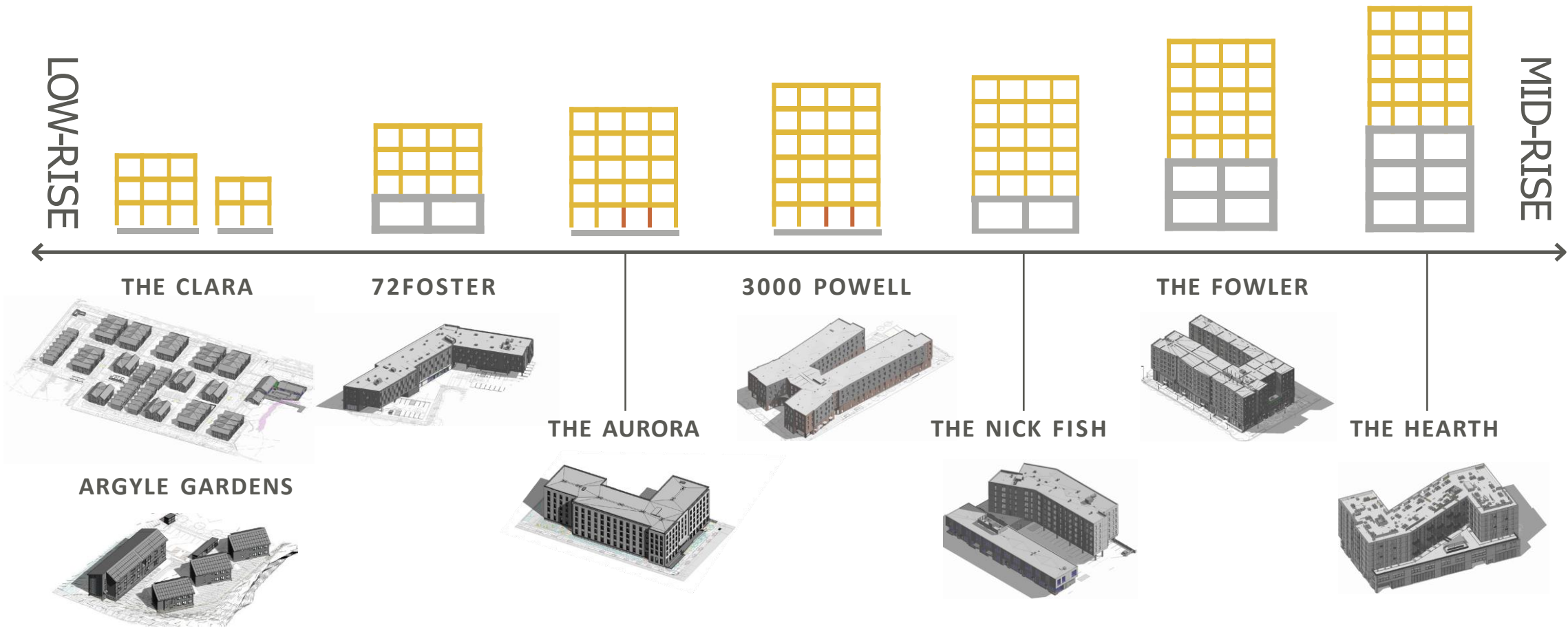


PROJECTS - CONSTRUCTION TYPE + HEIGHT

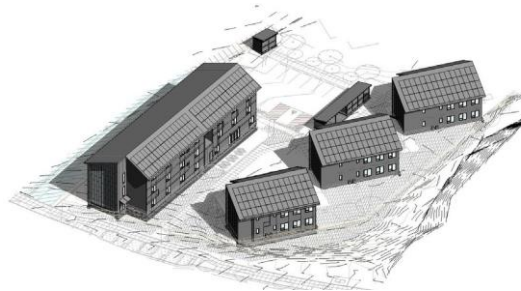
wood

steel

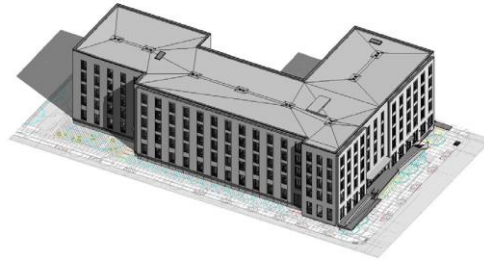
concrete



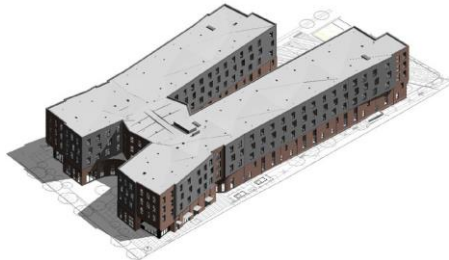
CONCLUSIONS & FINDINGS



ARGYLE GARDENS



THE AURORA

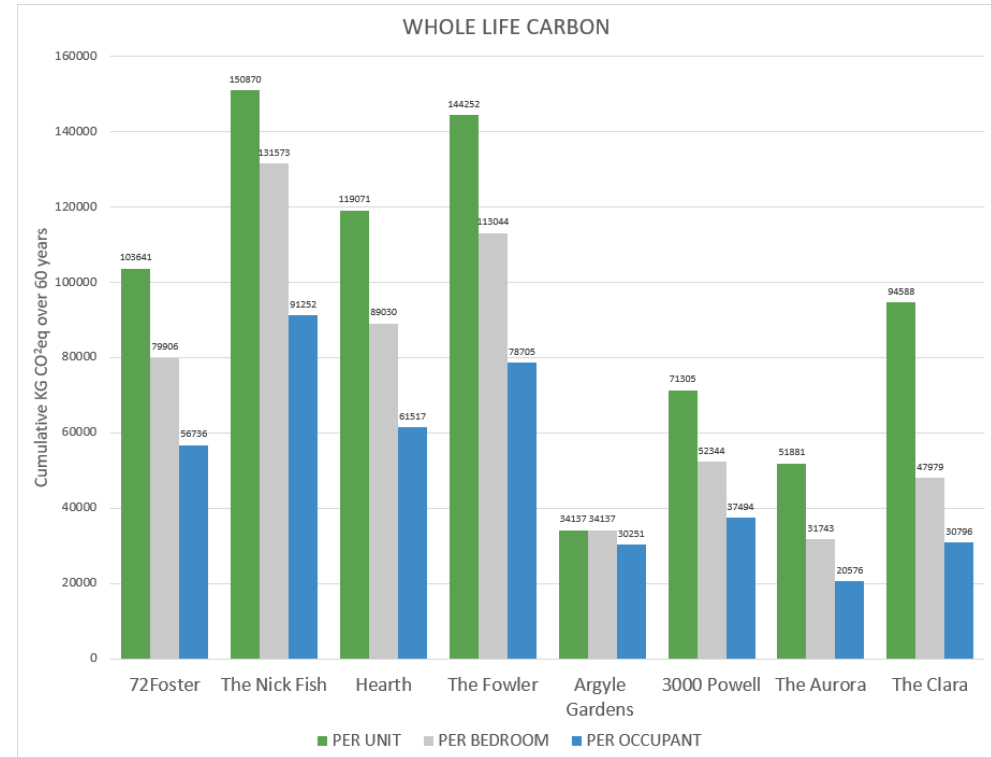


3000 POWELL



THE CLARA

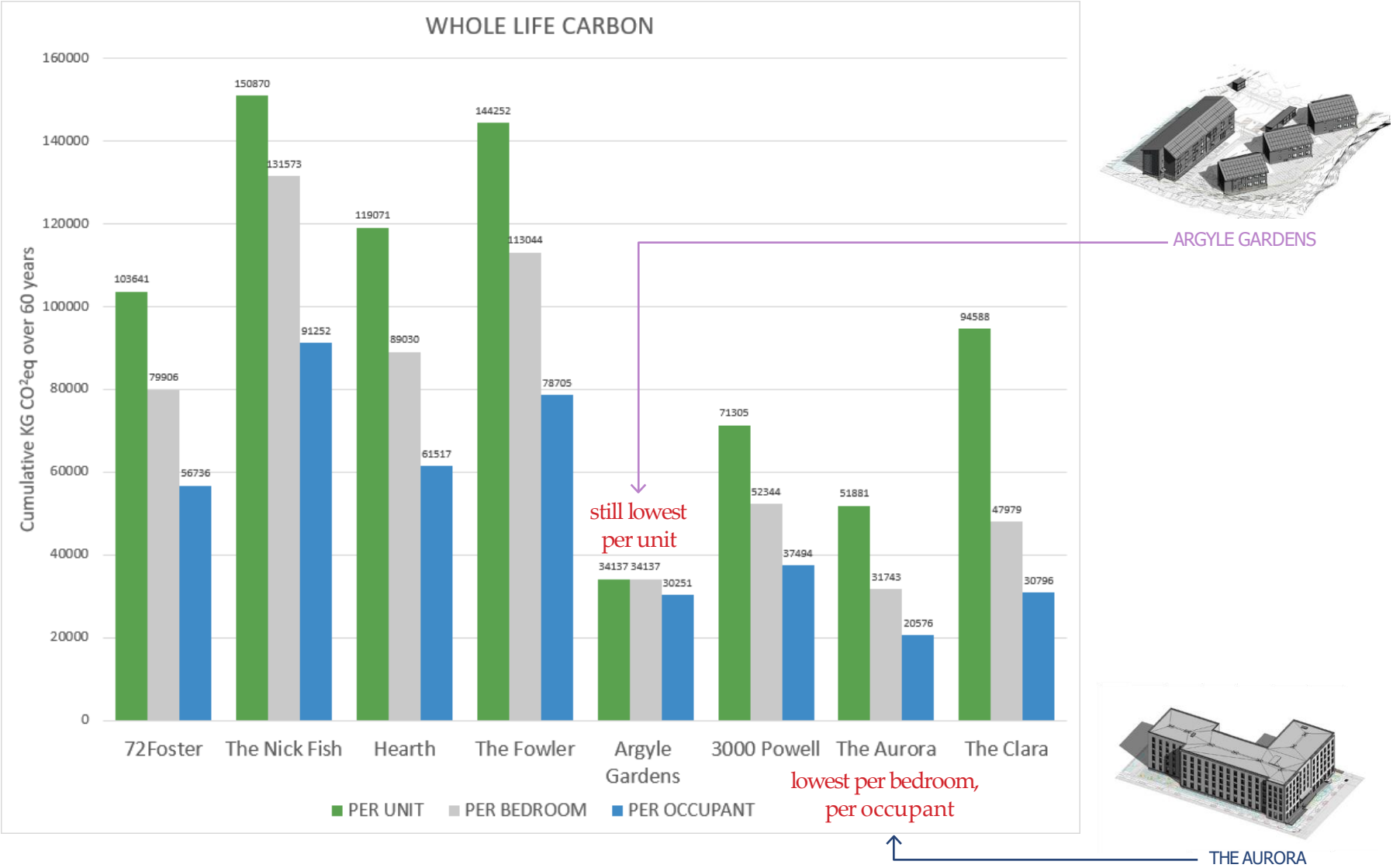
2) Argyle Gardens, 3000 Powell, the Clara and the Aurora have some of the lowest operational, embodied, and whole life carbon per housing unit, bedroom, and occupant.



WHY ARGYLE GARDENS?

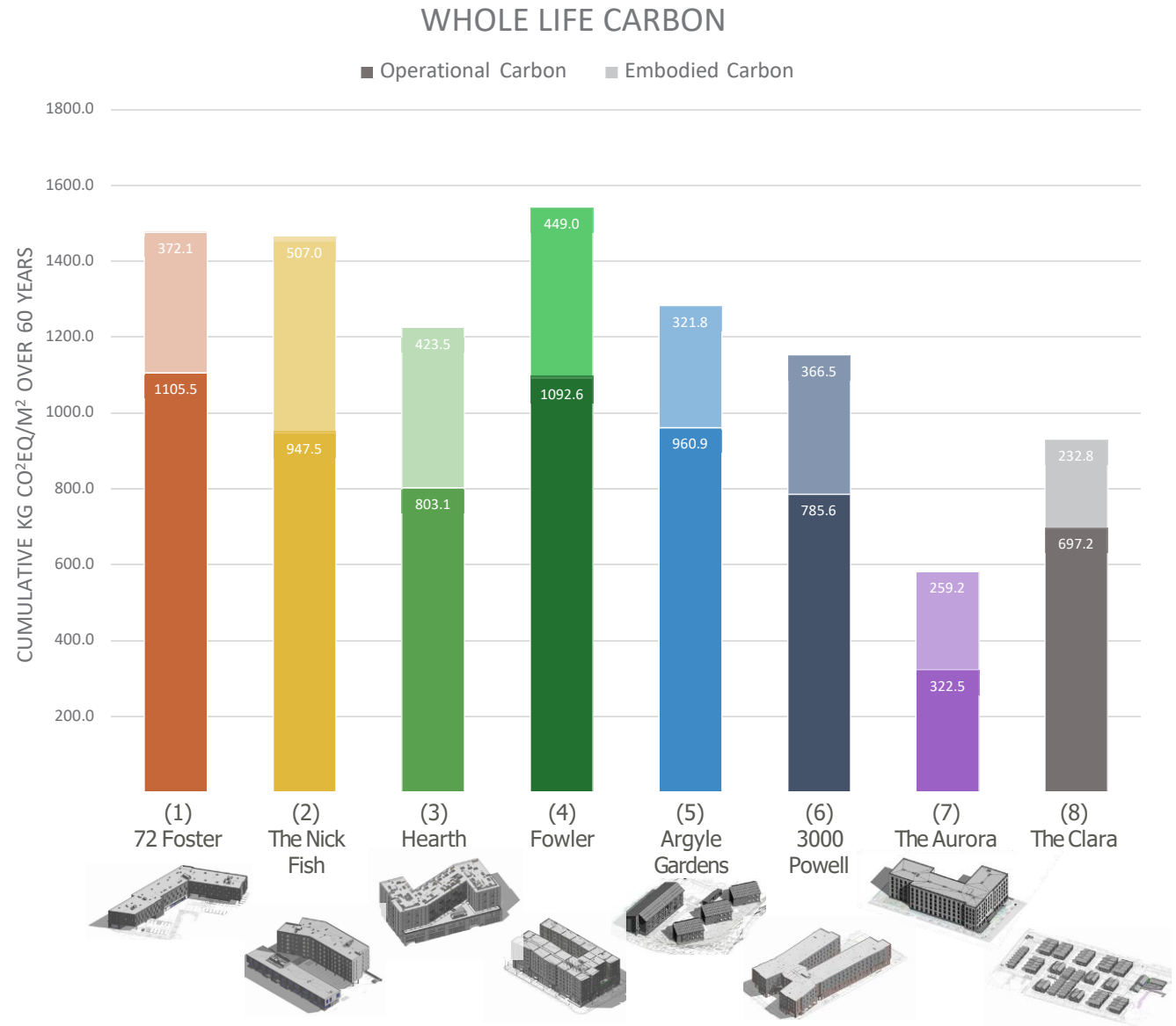
- Small unit size
- SRO units share kitchens and bathrooms
- Limited concrete (embodied carbon driver)
- Limited windows (embodied carbon driver)
- Ceiling fans but no air conditioning (operational carbon driver)

CONCLUSIONS & FINDINGS



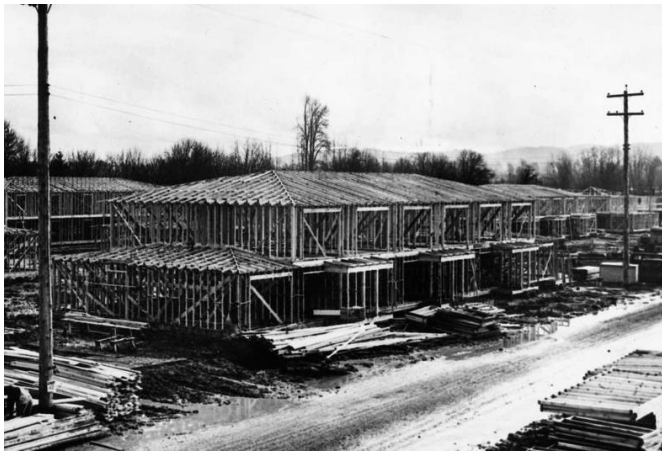
FINAL THOUGHTS

- SET GOALS FOR EUI, OPERATIONAL CARBON, AND EMBODIED CARBON EARLY IN A PROJECT
- TRACK AGGREGATE ENERGY USAGE DATA AND SETUP FEEDBACK LOOP WITH ARCHITECTS, ENGINEERS, AND OWNERS
- REQUEST EMBODIED CARBON DATA FROM MEP MANUFACTURERS
- THE MOST SUSTAINABLE BUILDING IS THE ONE THAT IS ALREADY BUILT





THANK YOU



OREGON

Department of
Land Conservation
& Development



Innovations in Housing Production

Housing Land Advocates Conference 2024

March 8, 2024

Celestina Teva, Housing Planner
DLCD Housing Division



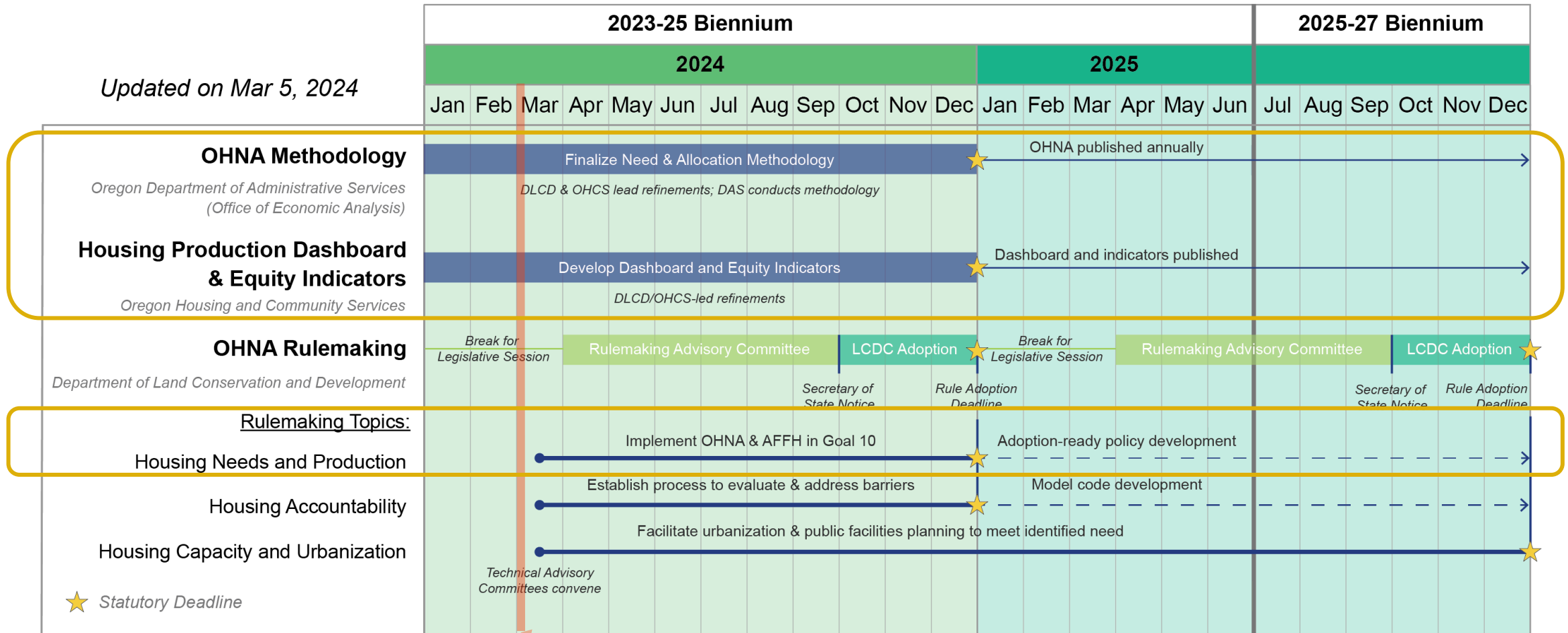
Innovations in Housing Production

At the Department of Land Conservation & Development

- Racial Equity Framework for Decision-Making in the Oregon Housing Needs Analysis rulemaking
- Equitable Engagement Toolkit
- Housing Production Strategy program
- Climate-Friendly & Equitable Communities
- Mass Timber Code-UP project

**Racial Equity Framework for Decision-Making
in the
Oregon Housing Needs Analysis rulemaking**

OHNA Rulemaking Timeline



OHNA Rulemaking Topic Areas / TACs

Housing Need & Production

- OHNA implementation; “needed housing” translation into types, characteristics, and locations
- Affirmatively Furthering Fair Housing into Housing Production Strategy
- Adoption-ready policies – model codes, permit-ready plans, incentive programs, public facilities policies, and more

Housing Capacity & Urbanization

- “Off the shelf” methodologies & assumptions – e.g. BLI, UGB, etc.
- Greater clarity/certainty for analyses, UGB amendments, land exchanges, & urban reserves
- Facilitate development-readiness of lands brought into the UGB

Housing Accountability

- Measuring (under)performance
- Scope and process of DLCD review of local/state barriers to housing production
- Steps to ensure local gov’ts take meaningful actions to address identified barriers

Racial Equity Framework for Decision Making

- Adopted by Land Conservation & Development Commission in 2023
- 8 assessment areas with corresponding analysis questions
- **Applying this framework to OHNA rulemaking, including RAC & TAC participation**

Historical Inequities

Benefits & Burdens

Data Equity & Data
Justice

Community
Engagement &
Empowerment

Accountability

Restorative Justice

Decision Making

Measuring &
Evaluating
Outcomes and
Continuous
Improvement

Statewide DLCD Equitable Engagement Toolkit

Equitable Engagement Toolkit

Who

- **DLCD, Knot Studio, MultiCultural Collaborative**

What

- **Statewide equitable engagement tools & best practices**
 - Centers racial equity
 - May include power analysis and benefits & burdens analysis tools
 - For all community sizes – small, medium, and large
 - For various project types including housing planning (HPS & CFEC)

Why

- **Better support local governments across the state**

When

- **Completion by May 30, 2025**

knot studio

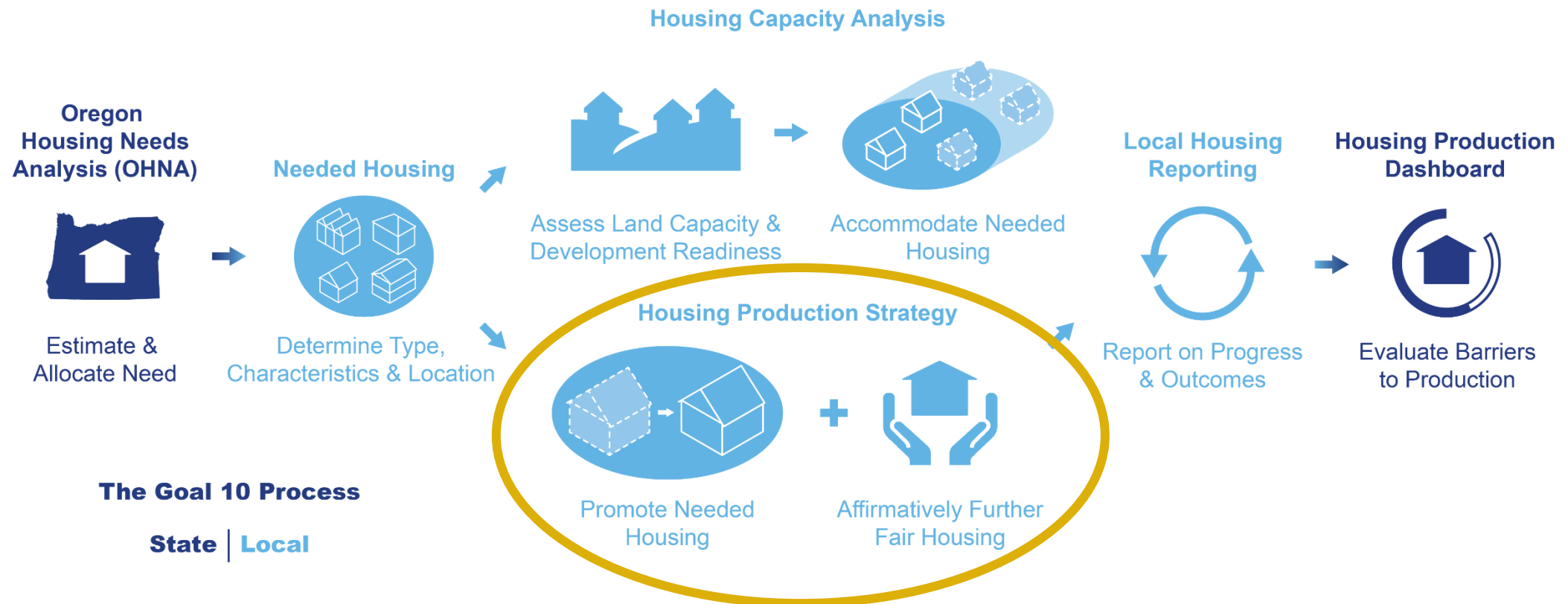


MultiCultural
Collaborative

Housing Production Strategy (HPS) Program

Goal 10 – Housing

“To provide for the housing needs of citizens of the state. Buildable lands for residential use shall be inventoried and plans shall encourage the availability of adequate numbers of needed housing units at price ranges and rent levels which are commensurate with the financial capabilities of Oregon households and allow for flexibility of housing location, type and density.”





Housing Production Strategy Program

Year 1

- **2023**
 - 11 Received, all Approved with Conditions
- **2023-25 biennium**
 - 14 HPS Planning Assistance grants awarded
- **Takeaways**
 - Kudos to the trailblazers!
 - Analysis of reports & strategies in aggregate and refinements to the HPS menu are forthcoming
 - Collective work ahead to Affirmatively Further Fair Housing in the HPS program

Climate-Friendly & Equitable Communities (CFEC) Implementation

- Walkable, Mixed-Use Areas
- Reduce need for vehicle trips and trip lengths
- Located in Urban Centers and Corridors
- Cities > 10,000 adopt CFAs with sufficient zoned capacity for at least 30% of total housing needs
- Prescriptive or Outcome-Oriented Standards

Climate-Friendly Area (CFA) Basics



Oregon's Eight Metropolitan Areas



Climate-Friendly Areas

Status Update

To date:

- **Nearly all Climate Friendly Area studies have been received** and posted for public comment

End of March 2024:

- **DLCD will provide comments on all CFA studies**

End of December 2024:

- **Jurisdictions will adopt CFAs** with corresponding development codes and mitigating anti-displacement and anti-gentrification strategies (unless approved for time extension)

Mass Timber Code-UP Project

DLCD with the Mass Timber Coalition

Oregon Mass Timber Coalition



Generously supported by



U.S. ECONOMIC DEVELOPMENT ADMINISTRATION

Oregon's Vision for a Thriving Mass Timber Industry Cluster

Public Investments that:

- Catalyze the emergent mass timber sector
- Create quality jobs in the manufacturing, construction, and forestry industries
- Increase wildfire resiliency of timber resources and communities living with the risk of wildfire
- Share economic benefits between urban and rural regions of the state
- **Expedite production of housing**



Flynn Casey & Christiana Hedlund/ University of Oregon

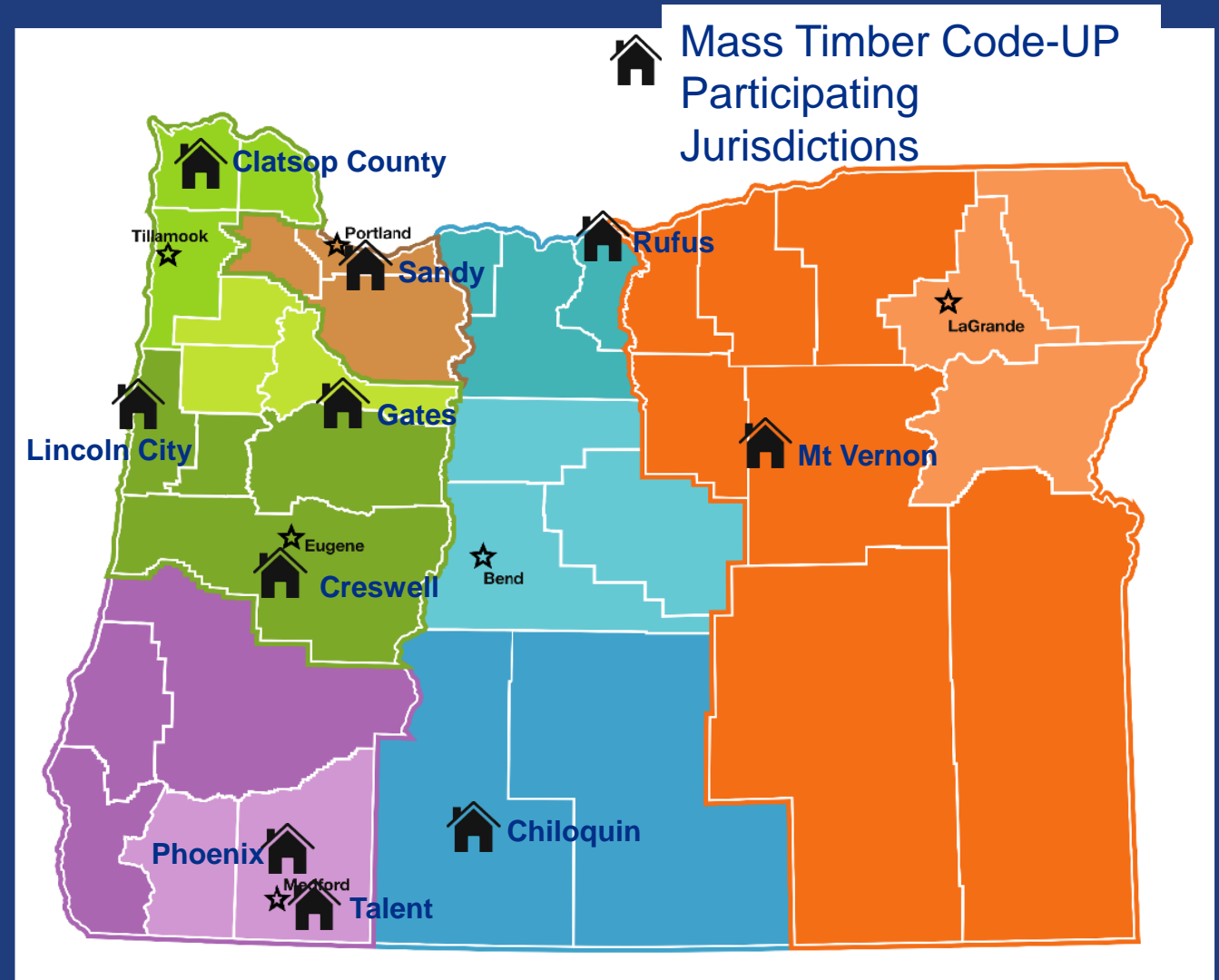
Mass Timber Code-UP

- **Model Code & Audit Workbook**

- **Complete** and will be available online soon: audiences include jurisdictions & builders/developers

- **Technical code assistance grants**

- **Underway** with grant management support



Additional DLCD Contacts

- Mass Timber Coalition & Code-UP Project
 - Kieran Turnbull, Mass Timber Coordinator & RARE Intern
 - kieran.turnbull@dlcd.oregon.gov
 - Leigh McIlvaine (she/her), Economic Development Specialist & Mass Timber Project Lead
 - Leigh.mcilvaine@dlcd.oregon.gov
- Climate-Friendly & Equitable Communities
 - Kevin Young (he/him), Senior Urban Planner
 - kevin.young@dlcd.oregon.gov



DLCD

Housing Land Advocates Conference | March 8, 2024

DLCD Housing Division

Thank you!